





#### Message from Thomas D. Hewitt

Aloha from the headquarters of the National Tropical Botanical Garden (NTBG), perched on a cliff overlooking the breathtaking Lawa'i Valley on the island of Kaua'i, Hawai'i.

I often ask people what energizes, excites and consequently galvanizes them to action benefiting tropical plant conservation. The letters EEG also form an acronym for a test of brain activity. I can speak from personal experience that my brain activity reaches a peak when I visit the magnificent gardens of the National Tropical Botanical Garden.

I speak of Gardens in the plural because we have three gardens on Kaua'i, one on Maui, and one in Miami, our beautiful garden in Florida, that was once the home of renowned plant explorer Dr. David Fairchild. Each of these amazing gardens is unique and special and is much more than a collection of ornamental plants. Our gardens conserve our living collection of endangered tropical plant species. It is where we grow endangered tropical plants to re-establish populations in the wild. It is where scientists from around the world come to study tropical plant diversity and this is where our visitors learn about the fundamental importance of plants, tropical plant conservation, and plant research that may reveal the next cancer drug or, as in the case of breadfruit, help alleviate hunger.

I hope that you will visit us on Kaua'i, Maui, and in Florida, where you will experience the sensory bonanza that makes my brain activity soar. Thank you for your support of tropical plant conservation and the National Tropical Botanical Garden.

Mahalo nui loa,

Tom Hewitt, Chairman of the Board of Trustees

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#### Message from Chipper Wichman

The year 2016 was a monumental one for conservation globally as the World Conservation Congress (WCC) of the International Union for Conservation of Nature (IUCN) convened in Hawai'i. With over 10,000 delegates from 192 countries, it was the largest and most diverse conservation meeting the world has ever seen. NTBG proudly led the eight-year effort to bring the WCC to the United States for the first time in the IUCN's 68 year history and watching it unfold over ten days in September was phenomenal. Hawai'i was the ideal place to host this global event because of the incredible biodiversity that exists here as well as the vibrant indigenous Hawaiian culture that is a foundation for much of the conservation work across the Hawaiian Islands.

The world has come to recognize that the most successful conservation efforts are those that conserve both biodiversity and indigenous cultures while employing traditional cultural knowledge. As a result the term "biocultural conservation" became mainstream at the 2016 WCC and was repeated by both keynote speakers as well as delegates from every corner of our planet.

For the past 20 years, NTBG has been the 'tip of the spear' in biocultural conservation in Hawai'i where we have grown one of the most celebrated and successful community-based biocultural conservation programs in the state at Limahuli Garden and Preserve on the north shore of Kaua'i. The conservation work we do at Limahuli takes us from the very top of the watershed at 3,330 feet into a cloud forest all the way down to sea level and out to a nearshore fishery. That fishery was the first in Hawai'i to be given the state's Community Based Subsistence Fishery Area designation. Underpinning this integrated resource management program is a robust understanding of both scientific and traditional cultural knowledge, which informs our activities and drives our goals and management objectives.

This biocultural conservation philosophy is not only limited to Limahuli. It also drives our programs and sparks change at Kahanu Garden and Preserve on Maui, where we manage some of the most important cultural sites in Hawai'i, as well as at McBryde Garden on the South Shore of Kaua'i, where we grow the majority of our rare and endangered plants.

Being the tip of the spear means we have to continue to innovate and change, so we are fortunate to have some of the most talented and dedicated employees working to help us fulfill these goals every day. As you read this 2016 Annual Report, I believe you will get a glimpse of their passion and commitment that ultimately drives our success as an organization.

Chipper Wichman, President, Director, and Chief Executive Officer

### Introduction

Aloha! Welcome to our Annual Report where we invite you to join us as we highlight some of our many achievements in 2016, a most exciting and dynamic year for our organization. Here you can learn about our five garden locations in Hawai'i and Florida as well as the preserves we manage and programs we operate. From science, conservation, discovery, and education, to our stunning tropical living collections, our public outreach efforts, and critical work collecting rare and endangered plants and preserving plant DNA, the National Tropical Botanical Garden continues to be a leader in tropical botany, rough terrain field exploration, scientific research, and education related to plant sciences.

Within this Annual Report you will also find the names of our many dedicated supporters and partners, from our deeply committed Board of Trustees, Council of Fellows and members to our generous donors and volunteers who all play a vital role in helping us fulfill our mission. This report also shares key financial data that reflects our organization's fiscal activities and assets as well as updates on the Garden's many activities, initiatives, and partnerships.

At the National Tropical Botanical Garden we are wholly committed to saving plants whether it's exploring steep cliffs, botanizing in rugged valleys, or collecting seeds in the forests of remote Pacific islands. NTBG also places great value on our partnerships, collaborations, and relationships with other like-minded organizations and the communities in which we live and work. In these pages you will find a summary of the educational workshops and classes, public tours and other activities we offer in our five gardens.

Saving plants is at the very core of our mission and each of us recognizes the central role that plants play in our world. We recognize that no matter who we are or where we call home, each of us, like all other living creatures on Earth, needs plants. As a non-profit organization and the first and only botanical garden to have been chartered by the United States Congress, we rely on your enthusiastic support for helping us continue to save plants.

With heartfelt appreciation, we offer you our gratitude.





## **IUCN** World Conservation Congress

In September 2016, the International Union for Conservation of Nature (IUCN) held its quadrennial World Conservation Congress (WCC) in Hawai'i. It was the first time in its 68-year history that the WCC was hosted by the United States. What began in 2008 as a dream for NTBG Director and CEO Chipper Wichman and several partners, evolved from the realm of impossible to being a long shot and then finally inevitable.

Throughout this incredible journey, Chipper played a central role in Hawai'i's unlikely bid to host the world's largest conservation gathering. As co-chair of Hawai'i's WCC Steering Committee, Chipper strived to maximize this once-in-a-lifetime chance for NTBG, Hawai'i, and the United States to engage with the conservation community on a global scale.

The 2016 World Conservation Congress, Planet at a Crossroads, opened on September 1 in Honolulu with much excitement and anticipation following President Barack Obama's announcement that he was quadrupling the size of the Papahānaumokuākea Marine National Monument in the Northwestern Hawaiian Islands, making it the largest marine protected area in the world.



The opening ceremony was attended by thousands of delegates from scores of countries around the world, along with foreign dignitaries and heads of state, as well as U.S. federal agencies like the National Park Service. Also in attendance were U.S. Secretary of the Interior Sally Jewel, Hawai'i's U.S. Senator Brian Schatz, Hawai'i Governor David Ige, and thousands of scientists, academics, indigenous and cultural practitioners, and conservation leaders.

What followed was the most diverse and best attended Congress in IUCN history, bringing together more than 10,000 delegates representing governments, civil society, indigenous communities, spiritual leaders, the private sector, and academia for ten days of symposia, meetings, workshops, discussions, and exchanges.

An important component of Hawai'i's Congress was the recognition, celebration, and discussion of the vital role of indigenous knowledge in conservation. That recognition of the value of biocultural conservation was evident from the prominent role of Hawaiian culture throughout the Congress, meetings and discussions centered on indigenous perspectives, motions passed in support of indigenous people and sacred places, and the large number of indigenous delegates from around the world.

Among the many globally transformative outcomes of the 2016 WCC was a document called "The Hawai'i Commitments," which was intended to identify challenges and solutions related to core conservation issues including climate change, habitat loss, wildlife trafficking, and environmental degradation and pollution.

The Commitments came on the heels of the Paris Agreement, the UN Sustainable Development Goals, and other international charters adopted in a spirit of cooperation and partnership, with the goal of advancing conservation and protecting life on the planet.







## Science and Conservation

Science and Conservation are at the heart of the NTBG's mission "to enrich life through discovery, scientific research, conservation, and education..." Among the Science and Conservation (Sci-Con) Department's most vital roles is the discovery of new plant species and publication of these discoveries. In 2016 Sci-Con staff published descriptions for two new Hawaiian plant taxa discovered by our field staff: Coprosma kawaikiniensis, a rare tree in the Rubiaceae (coffee family) endemic to the island of Kaua'i, and Melicope oppenheimeri, a rare tree in the Rutaceae (citrus family) endemic to East Maui. Both species are localized and listed as Critically Endangered by the IUCN Red List of Threatened Species.



### Our herbarium continues to grow and now holds 79,647 specimens.

In 2016, Sci-Con department staff also rediscovered Lysimachia scopulensis, a member of the Primulaceae (primrose) family, endemic to Kauaʻi, that had not been observed since 1998. Since its rediscovery, we have successfully cultivated this single island endemic at our Conservation and Horticulture Center.

In addition to our Hawai'i fieldwork, three NTBG staff — Director of Science and Conservation Dr. David Lorence, Field Biologist Ken Wood, and Herbarium Manager Tim Flynn — took part in a six-week expedition to Samoa. Sci-Con staff botanized in under-explored areas on 'Upolu and Savai'i islands. During the expedition, team members rediscovered populations of two rare species: a member of the hibiscus family, Abutilon whistleri, not seen since 1971, and a rare fern, Botrychium daucifolium, last seen in the 1890s.

The NTBG team worked with collaborators from the Samoan Ministry of Natural Resources and Environment and collected 877 vascular and non-vascular plants (2,631 total herbarium specimens including duplicates), which were sent to our herbarium for processing, identification, study, and eventual distribution to other institutions. The specimens and information will contribute to completion of the Flora of Samoa project being written by Senior McBryde Research Fellow Dr. W. Arthur Whistler.

In 2016 Sci-Con staff also attended the American Public Gardens Association meetings in Miami where Dr. Lorence organized and moderated a 60-minute IUCN Red Listing panel session with collaborators, while Conservation Biologist Seana Walsh gave a panel session presentation.

In September, Sci-Con staff participated in the IUCN World Conservation Congress in Honolulu where they co-organized and moderated, talks, presentations, and an eight-hour session on Red Listing with IUCN staff, Red List trainers, and colleagues. On Kaua'i, Science and Conservation Specialist Margaret Clark played an instrumental role in the planning of the Kaua'i Conservation Expo and Expeditions that followed the WCC. Sci-Con staff were stationed at our booth during this post-Congress expo, interacting with participants and sharing our work.

Our herbarium continues to grow and now holds 79,647 specimens. The majority of specimens acquired in 2016 were collected by our staff in Samoa, with the remainder from Hawai'i and as gifts received for identification or on exchange.

Finally, in 2016, The Flora of the Cook Islands by New Zealand botanist W. R. "Bill" Sykes was published jointly by NTBG, the Smithsonian Institution, and Landcare Research (New Zealand) with funding from the International Association for Plant Taxonomy (IAPT). NTBG also published Volume 15 of our in-house journal Allertonia, titled "Tales of the Solomons" by the late Prof. E.J.H. Corner.







# Living Collections and Horticulture

As a botanical garden, NTBG's work includes the development, curation, and management of our living collections. A central component of this is the ability to record, inventory, and monitor the number, type, and location of all the plants and plant material we grow. When combined, in 2016 we produced 10,995 plantouts (plants grown by NTBG and planted outside our main nursery) for our five garden locations, preserves, and restorations. This was nearly 4,000 more plants than in 2015.

## NTBG's nursery inventory surpassed 1.3 million plants and started seeds by the end of 2016.

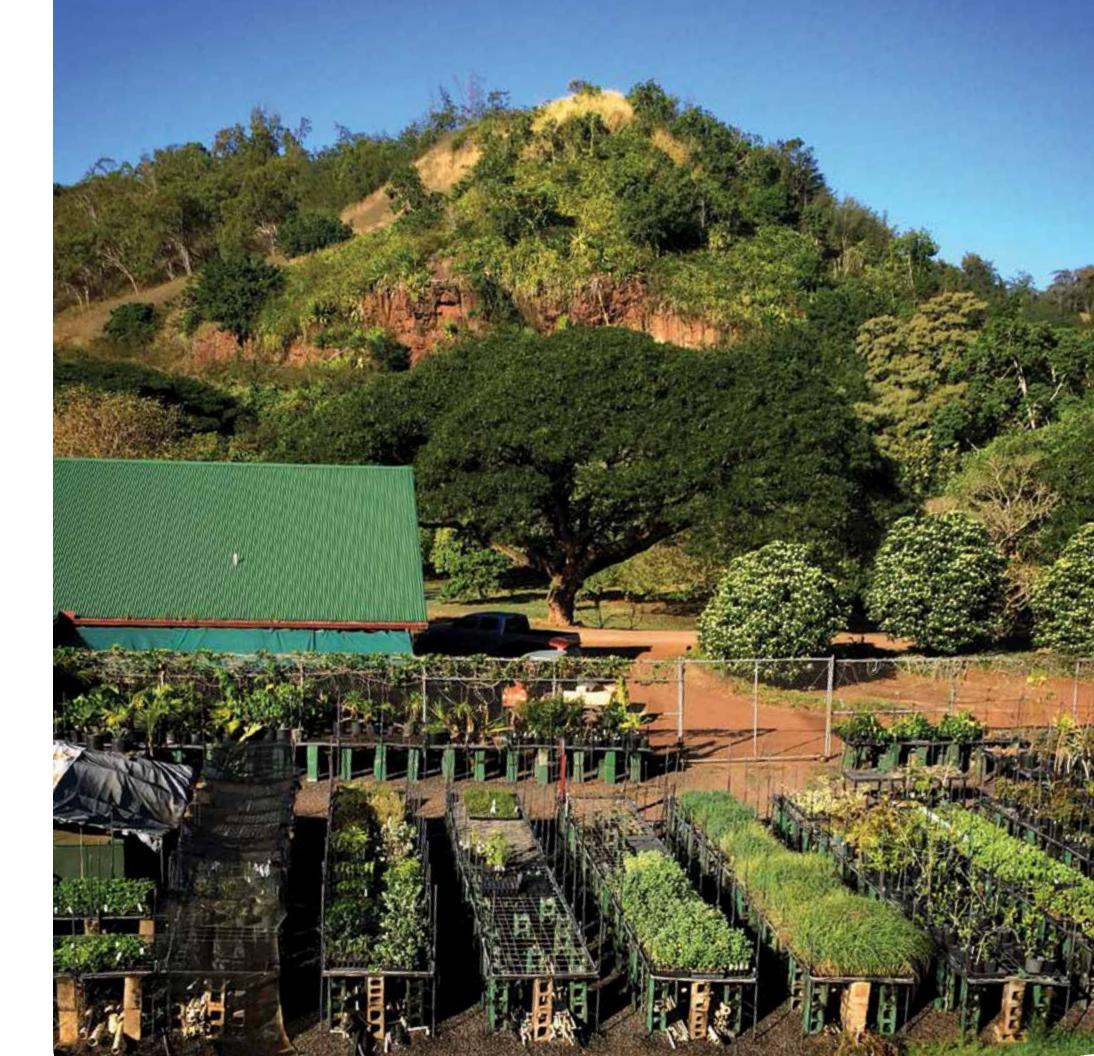
In 2016, NTBG produced 18,652 plants to be used by conservation partners in state programs, research, education, and other restoration projects, or for outreach efforts like the Arbor Day plant giveaway. Of those, nearly 2,500 of them were federally listed as threatened or endangered. In total, NTBG's nursery inventory surpassed 1.3 million plants and started seeds by the end of 2016.

As part of our ongoing efforts to ensure the accuracy and integrity of our plant records and related documentation, we undertook several large projects that reviewed and updated our living collections records.

Among the most significant of our Living Collections efforts was a Trustee-supported palm curation project undertaken by NTBG staff and the renowned palm authority Dr. John Dransfield. Working together, they verified 277 palm species representing 2,346 trees in the living collections. ID tags were inspected, missing tags were replaced, and vital plant records (some 30 years old) were updated. Like the palm project, NTBG's cycad curation project also made progress with new and updated plant ID tags and records expanded.

With conservation at the core of our mission, collecting and growing rare and endangered plants – especially native species – is vital for our living collections. In 2016 we made important progress on collecting and growing Polyscias bisattenuata and Alectryon macrococcus ssp. micrococcus. Both trees are endemic to Kauaʻi and wild populations are in danger of collapsing. In the case of Alectryon, air layers were set on sterile trees.

Polyscias work involved bagging immature fruit in the wild in order to avoid rat predation. Field staff made multiple visits to the roughly 40 known remaining wild trees to gather fruit that has produced over 6,000 seedlings. NTBG will establish ex situ collections in our four Hawai'i gardens while also collaborating with private land owners. We are also cooperating with state agencies to establish in situ ("in the wild") populations.





### Breadfruit Institute

Established in 2003, the Breadfruit Institute promotes the conservation, study, and use of breadfruit for food and reforestation. The Institute is the global leader in efforts to conserve and use breadfruit diversity to support regenerative agriculture, agroforestry, food security, and income generation for smallholder farmers in the tropics. The Institute manages the world's largest repository of breadfruit diversity with more than 150 varieties, including some that are rare or extinct in their homelands.

In 2016, Breadfruit Institute staff made significant advances in managing and curating the 350 breadfruit trees at Kahanu Garden and McBryde Garden. Dan Rudoy, the institute's Collection Manager, a specialist in organic, holistic, and regenerative farming practices, began using regenerative practices intended to substantially enhance the health and vitality of the collection. On Kaua'i, the McBryde Garden Breadfruit Research Orchard underwent a detailed assessment followed by the implementation of management strategies and measures to promote the health and stability of the trees.

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## In 2016, nineteen countries received 29,000 breadfruit trees through the institute's Global Hunger Initiative.

The Breadfruit Institute is based in Hawai'i, but its impact is felt around the world. In 2016, 19 countries received 29,000 breadfruit trees through the institute's Global Hunger Initiative, with nearly 1,000 trees distributed in Hawai'i. Six countries—Cuba, Grenada, Guyana, Suriname, Uganda, and Vietnam—received trees for the first time. This initiative was launched in 2009 in partnership with Cultivaris, LLC (Global Breadfruit) to respond to critical global food security issues by expanding plantings of elite breadfruit varieties in tropical regions. Close to 100,000 trees have been sent to 43 countries.

A signature aspect of the initiative is recognizing indigenous rights and supporting conservation of breadfruit diversity through benefit-sharing agreements. NTBG receives a royalty for trees sold by Global Breadfruit and shares that royalty 50/50 with the country of origin. In October 2016, a second Memorandum of Understanding was formally signed by Samoa's Prime Minister.

Our Director of Global Initiatives, Roger Still, is forging new relationships with hunger-relief and conservation partners in Hawai'i, West Africa, and the Caribbean that will expand the use of breadfruit across the tropics as an integral part of regenerative agriculture systems.

In addition to the Global Hunger Initiative, over 10,000 breadfruit trees were distributed 2012-2015 throughout Hawai'i through our Plant a

Tree of Life – Grow 'Ulu project. Marin Lysák, a Ph.D. Fellow at the University of Copenhagen, is researching options for adapting to the negative effects of climate change for food and nutrition security by increasing crop diversity with breadfruit. She continues to work closely with the Institute.

We are also discussing how to further maximize breadfruit's full potential through ongoing discussions with the Ulupono Initiative and Patagonia Provisions on projects involving breadfruit agroforestry certification standards, demonstration plantings in the McBryde Garden, and more.

Beyond the Garden, institute staff participated in the International Union for the Conservation of Nature's World Conservation Congress, starting on Maui at the Indigenous Crops Biodiversity Festival and continuing with the Congress on Oʻahu, and the Kauaʻi Conservation Expo. Staff also participated in the Global Breadfruit Summit on Oʻahu and the Hawaiʻi Tropical Fruit Growers Association Annual meeting on Kauaʻi.

In 2016, the institute's Director, Dr. Diane Ragone, was awarded the Garden Club of America's Medal of Honor for her outstanding service to horticulture and breadfruit. "Her work is in every sense the epitome of the best in horticulture: quest for knowledge, preservation, conservation, research, creative experimentation, sharing, mentoring and fulfilling a humanitarian mission," said the GCA in honoring Ragone for her work with the institute.







### Education

For more than half a century, education has been at the forefront of NTBG's work and is central to our mission. Making use of our five gardens, preserves, and facilities like our Conservation and Horticulture Center and Botanical Research Center, as well as our staff and partners, NTBG has the capacity to instruct, inform, and inspire a broad range of people, from young children to world class researchers.

One of our education goals is for every student in each of our local communities on Kauai to visit NTBG. And while our formal education programs served more than 2,500 K-12 students in 2016, we also provided plant- and science-based education to students at every level and age, from primary and secondary to undergraduate through postgraduate, as well as interns, medical professionals, journalists, artists, garden enthusiasts, science teachers and educators of all type, and members of the general public.



NTBG embraces the concept of "garden as classroom," and makes maximum use of its indoor resources and outdoor living collections as the basis for educational programs that are aligned with Hawai'i's Department of Education standards. In recognition of the importance of STEM (science, technology, engineering, and math) education, NTBG offers learning opportunities in botany, horticulture, and the natural sciences.

Summer and after-school programs like Keiki o ka 'Āina Youth Enrichment on Kaua'i, Kūlia I Ka Pono on Maui, and the Barnyard enrichment program at The Kampong in Florida, as well as other classes conducted in our gardens, served over 1,600 students in 2016.

Beyond following the traditional student-teacher paradigm, we make use of our staff, interns, and outside partners and experts to leverage the full potential of our collections, resources, experience, and expertise. By imparting knowledge to teachers, professors, journalists, artists, or conservation

professionals, we achieve our goals when they "teach it forward" through their own lessons, articles, and reports, or through the art they exhibit, broadening our reach beyond what would be otherwise possible.

One thing that makes NTBG special is the fact that students, educators, and researchers can study preserved plant specimens in our herbarium, consult our library and reference materials, and then immediately step outdoors and physically interact with and observe the same plants in our living collections. This combination of preserved, published, and planted assets increases our educational potential exponentially, making NTBG a valued resource to people from across many disciplines and professions.

NTBG continually strives to foster a greater understanding of plants whether the lesson is in the form of a 90-minute public lecture, a six-month internship, a field trip, or a weekend workshop in our nursery, education center or the in our gardens and preserves.





## South Shore Gardens

Located in the Lawa'i Valley below NTBG
Headquarters, our flagship McBryde Garden
abuts the adjacent Allerton Garden. These
exceptional gardens offer varied topography,
microclimates, and stunning view planes with
extensive living collections of tropical exotic
plants, Polynesian introduced plants, and one of
the richest, most diverse assemblages of native
Hawaiian plants in existence. Daily public tours
access both gardens by way of a breathtaking
coastal roadway into the valley from the Bill and
Jean Lane South Shore Visitor Center.

Welcoming more than 57,000 people to our South Shore Visitors Center, tour arrivals reached their highest number in 2016, with a two percent growth over the previous year.

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In February, the Garden welcomed Tobias Koehler as its new Director of South Shore Gardens. Under his direction, and with the hard work of staff and volunteers, 2016 was a year full of activities, achievements, and community involvement. The number of visitors arriving by cruise ship continued to grow with nearly ten different cruise brands from two major cruise lines.

The number of private events such as weddings nearly doubled last year. We also invited our local community to join us for movie nights in the garden, plant sales, and the Christmas Craft Fair.

In the Allerton Garden, horticulture interns and volunteers working with our horticulture staff on a restoration project at Lawai-kai, planted over 500 native plumbago and pandanus seeds. along with 1,000 seedlings and native sedges.

In addition to implementing a new tour interpreter training program in 2016, our South Shore gardens hosted cultural events in which several hula halau (schools) from across Hawaiʻi paid homage to the legacy of Queen Emma in the Lawaʻi Valley. We also hosted our first traveling art exhibition, Nature Connects, which featured 14 nature-themed sculptures made from LEGO bricks. The exhibit was on display in the McBryde Garden May

through July, drawing local residents, school groups, and families between spring and summer breaks.

Physical upgrades and additions in the South Shore gardens included the completion of a new universally accessible connector trail linking our streamside Reading Palms walk with the newer Biodiversity trail, greatly improving accessibility over uneven terrain. In June, we completed a new maintenance building in the Lawa'i Valley, allowing us to relocate and improve our vehicle and equipment maintenance operations.

In September, partnering with the Kaua'i Conservation Alliance, we held the one-day Kaua'i Conservation Expo following the IUCN World Conservation Congress. The expo was offered in the McBryde Garden and featured 40 local exhibitors representing conservation and environmental groups from around the island. Educators, students, community leaders, and other partners in protecting nature — more than 400 people in all — attended the zero-waste event that included Kaua'i's mayor and keynote speaker Ulalia Woodside, executive director of The Nature Conservancy Hawai'i. With a "Conservation Marketplace of Ideas," educational demonstrations, and cultural performances, the expo proved to be a great way to advance conservation and bring the enthusiasm of the World Conservation Congress to our own community.





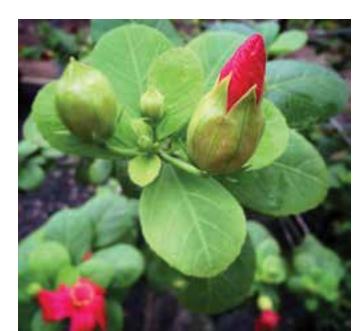
## Limahuli Garden and Preserve

Limahuli Garden and Preserve, on the north shore of Kaua'i, is located in one of Hawai'i's most culturally, historically, and biologically important valleys. Hemmed in by steep mountains and the sea, Limahuli is home to nearly 250 taxa of native plants and animals, many threatened with extinction. The valley, bisected by the pristine Limahuli Stream, is also a treasure-trove of archaeological and cultural assets and provides an outstanding window into Hawaiian biocultural conservation embodied by the ridge-to-reef ahupua'a land management system.

Education plays a critical role at Limahuli. In 2016, Limahuli provided a research environment

for three graduate students whose projects focus on various aspects of conservation in the ahupua'a of Hā'ena. The results of their research will inform our adaptive management of the resources of the valley and surrounding area.

In 2016, field research for a collaborative project with a multi-disciplinary group (botany, marine biology, economics, and atmospheric science) from the University of Hawai'i was completed as part of a two-year project that explores how Pacific Island communities are adapting their management of terrestrial and marine resources in response to climate change.





Limahuli's staff continues to play a leadership role in initiatives that strengthen our connection to our community. We have also been involved in the master planning process for Hā'ena State Park and have led the rule-making process for a new Community-based Subsistence Fishing Area, the first such designation granted by the State of Hawai'i.

Within Limahuli Garden, we completed a new 'Dream Trail' as the first part of our ongoing efforts to improve safety, aesthetics, and the overall visitor

experience. This new trail leads visitors under a beautiful 'Ōhi'a lehua (Metrosideros polymorpha) tree with rare orange blossoms, opening to spectacular views of the Limahuli Stream and surrounding peaks.

In August 2016, Limahuli partnered with the Hawai'i Conservation Alliance to produce a poster depicting a holistic view of ridge-to-reef health in our community. The poster is a powerful communication tool that embodies a system-based

understanding of the challenges our community faces and the strategies needed to overcome them.

In the effort to conserve plants and birds, 2016 was a year of great success in the Upper Limahuli Preserve. One of our next-generation initiatives uses drone technology and 3-D image digital mapping to more safely and efficiently find individual rare plants in the Upper Limahuli Preserve's steep, rugged terrain. As new discoveries are made, the conservation value of the Limahuli Preserve increases.

As a way to bring our conservation operations into alignment with the Hawai'i Strategy for Plant Conservation, we have brought all of Limahuli's living collections into a single collectively managed group. Doing so will allow us to more efficiently conserve the genetic diversity of our rarest plants, making them more likely to survive the conditions of a changing planet.

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## Kahanu Garden and Preserve

Kahanu Garden, on Maui's windward coast, is home to the National Historic Landmark Pi'ilanihale heiau, the largest archaeological site in Hawai'i. The garden is also home to the NTBG Breadfruit Institute's collection of trees—the most comprehensive living collection of breadfruit trees in existence.

Additional important features of Kahanu
Garden include the native Hawaiian Pritchardia
palms and the Mary Wishard Coconut Grove
with 21 distinct varieties of Cocos nucifera —
coconut palms. In 2016, inventories of both the
Pritchardia and coconut palms were updated
with the addition of new ID tags. There are
subtle taxonomic differences between specimens
and species that require periodic updates to
ensure records remain current and accurate.



Efforts within living collections also included the expansion of rare and endangered species native to Maui. Kahanu Garden is positioned to greatly represent many of the species on the island. New species being protected include Maui Halapepe (Chrysodracon auwahiensis) and Kāʻeʻe (Mucuna sloanei persericea).

Our 2016 efforts at Kahanu Garden also included a complete overhaul and upgrade of the solar infrastructure in the maintenance/work area, ensuring our staff has a stable power supply and reliable internet connection even in the Garden's remote location on East Maui.

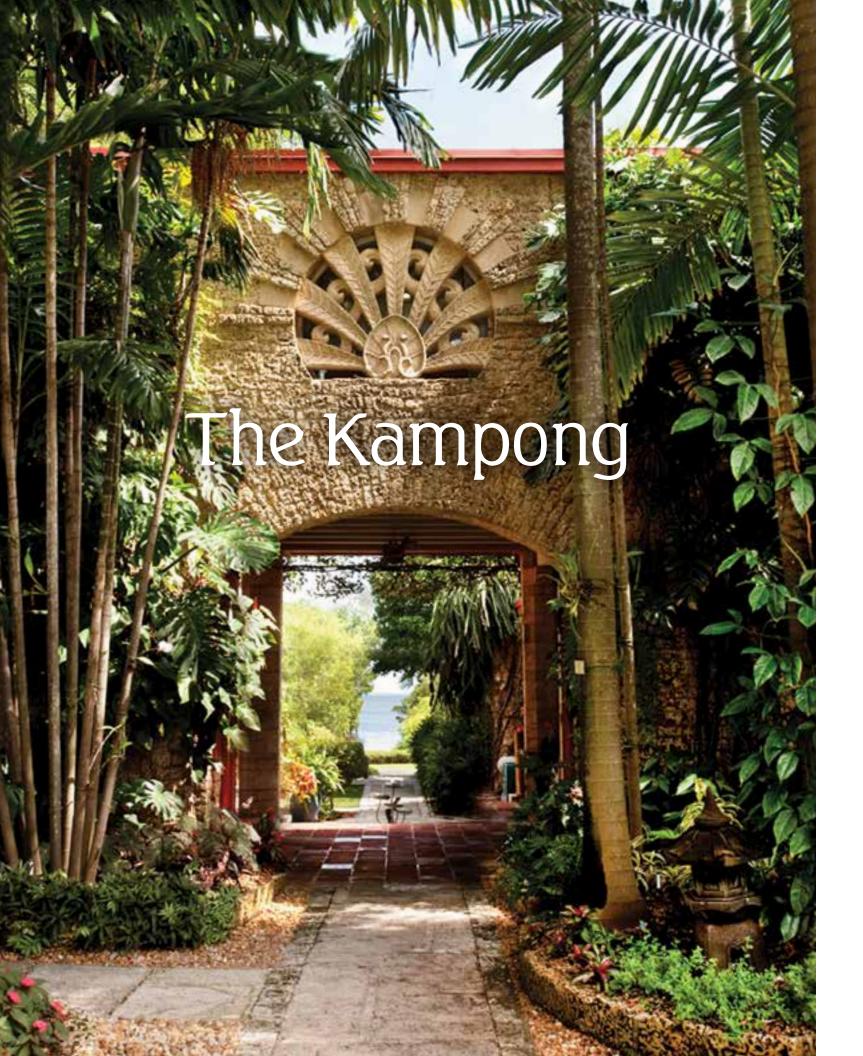
On the education front, Kahanu Garden hosted over 110 students from across Hawai'i and the continental U.S. The students participated in the 8th annual Kūlia I Ka Pono summer program that builds on cultural foundations of Kamehameha School programs over a five-week period. Taking advantage of Kahanu Garden's rich historical, natural, and biocultural assets, the program's curriculum focused on the concept of aloha 'āina (love of the land). The program was based on

systems-approach thinking, integrating values of the ahupua'a, a land management system that stretches from the mountain tops to nearshore fisheries.

Kahanu Garden welcomed a group of horticulture interns who spent two weeks contributing to the restoration of garden features as well as learning horticulture landscape strategy and effective techniques for agroforestry, tree maintenance, and creating and caring for public garden features. The interns also had lessons in coastal restoration within the Kahanu Preserve.

With the approval of special-use and special-management permits, Kahanu Garden's planned Visitor and Education Center made important advances with plans to break ground in 2017. When completed in 2018, the new Visitor and Education Center will be located near the entrance of the garden. The 1600-square foot center will combine indoor and outdoor space in a style consistent with the rural nature of its surroundings. The center will be used for garden visitors, school groups, workshops, and presentations.







The Kampong marked its centennial in 2016, recalling famed plant explorer Dr. David Fairchild's purchase of the Coconut Grove, Florida, property in 1916. From its origins as the tropical home of the legendary plant explorer, The Kampong has long been recognized as an iconic pillar of the history, culture, and landscape of Miami and south Florida. In its centennial year, The Kampong saw a 35 percent increase in visitors compared with the year prior.

The Kampong's living collections are flourishing. More than 170 newly accessioned plants were brought into the collections in 2016. Additionally, the Fellows Restoration Project contributed significantly to the renovation and improvement of The Kampong nurseries, boosting our capacity to renovate and propagate plants for the future.



Culture lives at The Kampong and in 2016 we celebrated indigenous culture with members of the Yawanawá tribe of the Brazilian rainforest...

There is a long history of education at The Kampong, which provides an outstanding setting for education programs serving learners from school children all the way through post-graduate, as well as scientists, medical doctors, and science educators. Our programs include: Tropical Botany for upper level students and professionals; a Botanical Illustration Workshop; the Barnyard afterschool program for underserved children; a Science Teachers Enrichment Program; and (added in 2016) a new program for middle- and highschool students. Culture lives at The Kampong and in 2016 we celebrated indigenous culture with members of the Yawanawá tribe of the Brazilian rainforest when they performed at The Kampong. We also presented a film festival in partnership with Mountainfilm Miami featuring environmental films dedicated to educating, inspiring, and motivating audiences about issues that matter.

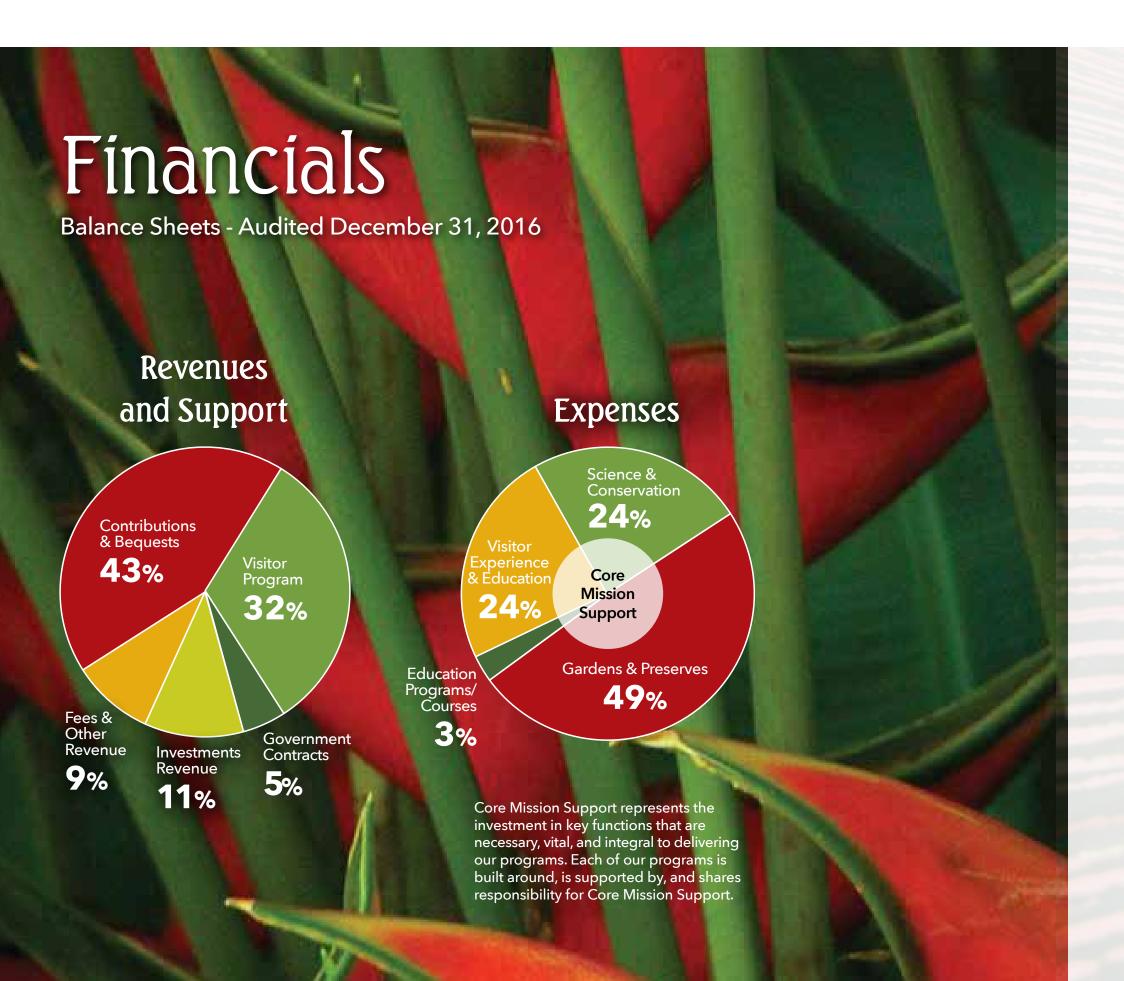
Another exciting development includes: the revitalization of David Fairchild's original office and laboratory by conceptual artist Mark Dion. The exhibit tells the story of Fairchild's life and work through personal objects collected by Dion over a two-year period. The permanent exhibit opened as part of Art Basel Miami.

In 2016 The Kampong welcomed the restoration of the Fairchild–Sweeney House and surrounding cottages and grounds. The preservation of this important piece of South Florida history is ongoing with support from the State of Florida Department of Historic Preservation. Furthermore, the Junior League of Miami held a Designer Showhouse at The Kampong in which the Fairchild–Sweeney House and surrounding cottages were transformed by designers participating in the Showhouse.

In June, The Kampong was honored to host the American Public Gardens Association's Director's Dinner during the APGA's conference in Miami. Thanks to the generous support of donors, approximately one dozen Garden staff from Hawai'i participated in the conference and visited The Kampong.

Finally, our annual fundraiser, Bali Ha'i, was managed entirely by Kampong staff for the first time and proved to be a success ,based on funds raised and feedback from those who attended and told us they thought it was the best Bali Ha'i they had ever attended.





	2016
ASSETS	\$ in 1,000s
Cash and cash equivalents Other current Assets Fixed Assets Assets held for preservation Assets held for investment	\$ 3,050 1,797 35,038 9,445 20,231
TOTAL ASSETS	\$ 69,561
LIABILITIES AND NET ASSETS	
LIABILITIES: Current Liabilities Long-term liabilities	\$ 995 954
NET ASSETS: Unrestricted Board Designated Temporarily restricted Permanently restricted	25,588 991 12,514 28,519
TOTAL LIABILITIES & NET ASSETS	\$ 69,561

To review the National Tropical Botanical Garden's 2016 Audited Financial Statement, please visit our website at https://ntbg.org/about/financial-information

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## Board of Trustees as of December 31, 2016

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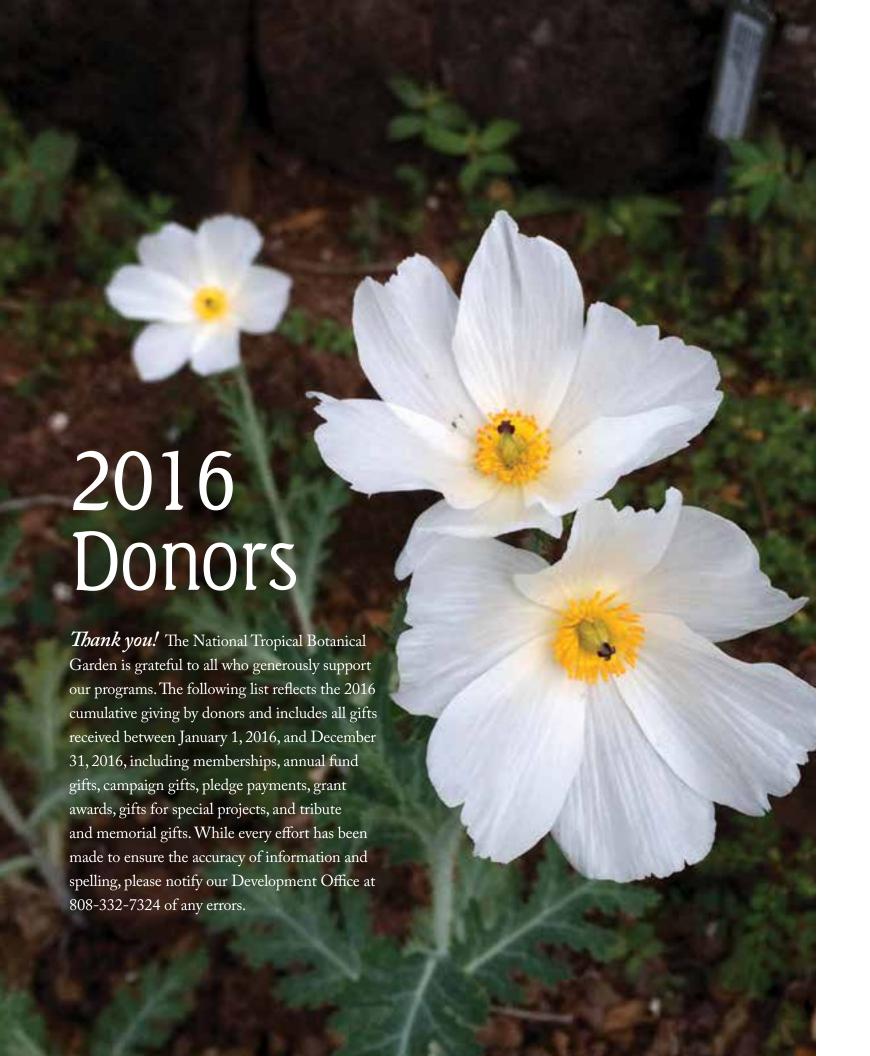
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#### **National Tropical Botanical Garden**

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