

MESSAGE FROM CHIPPER WICHMAN AND MERRILL MAGOWAN



Chipper Wichman



Merrill Magowan

We are pleased to share with our supporters National Tropical Botanical Garden's 2014 Annual Report. The year was a milestone for NTBG that marked 50 years since we received our Congressional Charter! As you read through this beautiful report you will begin to see the impact that our founders envisioned when they petitioned Congress in the early 1960s. At 50, NTBG has grown and matured into a collection of gardens of exceptional beauty and mission-driven programs whose impact is felt around the world.

The celebration of our actual "birthday" on August 19, 2014, stands out as one of the highlights of our 50th year. More than 400 people gathered to be part of our celebration, which included the dedication of the Inouye Overlook, the opening of the Biodiversity Trail, aerial performers, and the cutting of a large birthday cake with a machete! It was a day that we will all remember for a long time. What made it even more memorable was that it marked the point at which we began to implement a new business model that will help to sustain NTBG in our second fifty years. NTBG's capital campaign is raising money to transform the McBryde Garden - our flagship garden - into a cutting-edge environmental education experience for our visitors. The opening of the Biodiversity Trail marks the first of a series of improvements that we will construct over the next several years that will make McBryde Garden more accessible, more educational, and more fun! The

Chipper Wichman Chief Executive Officer and Director

improvements will engage the hearts and minds of our visitors and leave them with a deeper understanding of the importance of tropical plants and the mission-driven work NTBG undertakes. In turn, this will generate new revenue, new members and new donors to build a more sustainable foundation for NTBG's future.

A second highlight of the year was the international symposium – "Agents of Change" – that we held in Washington, DC, in October. Co-sponsored by the National Museum of Natural History it brought together botanical garden leaders, scientists and researchers to discuss the role of botanic gardens in the 21st century. Leading up to the symposium, National Geographic Society published editorials from key NTBG staff on its website that reached hundreds of thousands of readers world-wide. Following the symposium we had a gala dinner with Thomas L. Friedman, internationally renowned author, reporter and New York Times columnist as the dinner speaker. It was an extraordinary way to celebrate our origins in Washington, DC, and the impact that gardens like NTBG are having addressing some of the world's most pressing problems.

We invite you to read about the highlights of our 50th anniversary year and the important role that each of our five, very special and very different, gardens play in shaping NTBG's future.

Merill L. Kegowan

Merrill Magowan Chairman of the Board of Trustees

FIFTY

was a monumental year for us as we marked our 50th marked our 50th anniversary with celebratory events and public offerings, using the occasion to reflect on all we have achieved, while looking ahead at the important work that remains.

It has been half a century since our organization was created by a Congressional Charter on August 19, 1964. That event was remembered 50 years to the day with an open house in our flagship McBryde Garden that included celebratory speeches, flowers, and the blessing of a passing shower. Trees were festooned with hanging orchids and a newly completed trail highlighting biodiversity was lined with Garden staff, Trustees, Fellows, volunteers, and

supporters from the community all in high spirits as we marked our first half century. In 2014 we had much to reflect on and much to celebrate, but also much to consider as we recognized the urgency of work in the next 50 years. In the face of unprecedented global environmental challenges, we are eager to move forward. We also believe that broadening our base of supporters in the local, national, and international community is critical to ensuring we can remain sustainable and productive in the years ahead.

With this in mind, we invite you to read in the following pages how we celebrated our past and all that we have achieved as our extended NTBG 'ohana (family) boldly steps forward into our next 50 years.





SHOW

ince its completion in 2008, the Juliet Rice Wichman Botanical Research Center (BRC) has provided work, study, and archival space for our Science and Conservation departments as well as visiting researchers, students, and the public. Today this state-of-the-art LEED Gold certified building houses a herbarium with approximately 72,000 specimens, a seed bank, and a botanical library.

Our peers recognize the BRC as an exceptional facility, but it's not widely known outside of the scientific community. In an effort to increase the visibility of the research center, while sharing our rarely-seen, valuable resources with a new audience, we hosted two art exhibitions inside the BRC as part of our anniversary celebrations.

The BRC is home to a collection of more than 5,000 historical books, exceptionally rare volumes of botanical literature, and printed works dating back to the 16th century. Among our collection is a complete set (one of only 100 produced) of original hand-colored botanical prints made from engraved cooperplates based on 18th century watercolors.

In painstaking detail the prints depict plants discovered and collected by Swedish naturalist Daniel Solander and British botanist Sir Joseph Banks who accompanied James Cook on his first voyage across the Pacific (1768-1771).

For the "Voyage of Discovery Art Exhibition" we selected 30 prints which were displayed inside the BRC. Following a private reception, the exhibition was open free to the public for two months during which more than 1,000 people visited the BRC, most for the first time. Viewers included residents, island visitors, and people who traveled from neighboring islands to see this rare exhibit that proved so popular it was extended an additional month.

In June we presented a second exhibition in the BRC – "The Living Endemic Birds of Hawai'i." Like "Voyage of Discovery," the public was invited to view the exhibit of 33 paintings by celebrated artist Marian Berger, who painted nearly four dozen birds endemic to Hawai'i. Rendered in the style of famed ornithologist John James Audubon, Berger's watercolor portraits depict Hawaiian birds such as honeycreepers, finches, stilts, and the Hawaiian crow in their natural habitat. The exhibition, displayed in its entirety for the first time, was visited by more than 600 people.



SONG

n April we took our celebrations outdoors as we hosted "Musical Legends in the Garden," a concert that featured eight of Hawai'i's top musical acts. Along with Hawaiian Legends Ledward Ka'apana and Mike Ka'awa, the line-up included half a dozen of Hawai'i's favorite musicians and headlining act Jerry Douglas. A13-time Grammy Award winner, Douglas is a master of the dobro, a resonator guitar popular in country, blues, and bluegrass music.

"Musical Legends" was held in the open meadow beside our Southshore Visitors Center on a flawless spring day. The allafternoon event was attended by some 1,000 people including our staff, members, Trustees, as well as Kaua'i's Mayor Bernard Carvalho and Hawai'i's Governor Neil Abercrombie.

Food trucks on the edge of the meadow sold snacks and refreshments, allowing concert goers to have lunch in the shade of monkey pod trees as they enjoyed an exciting mix of slack key guitar, 'ukulele, Hawaiian-influenced blues, and hula performances. After Jerry Douglas's set, the entire line-up gathered on stage for a kanikapila (impromptu jam) during which the musicians clearly had as much fun as the audience, some of whom had taken to dancing barefoot on the grass.

"Musical Legends" was widely hailed as a success not only for its entertainment value but also for introducing NTBG to a new audience who surely will return to the garden again and again.

CELEBRATION

uch of the first half of 2014 saw our staff working furiously to complete a major new feature in the McBryde Garden – an 800-foot-long meandering 'Biodiversity Trail' designed to tell the story of 450 million years of plant life and botanical evolution. The trail was formally opened to the public on the 19th of August – 50 years to the day since the signing of our Congressional Charter. For staff, volunteers, and supporters, this was the big day when we came together to celebrate all that had been accomplished and renew our commitment to the Garden's founding principles of plant conservation, research, and education.

On that sunny summer day, we gathered along the newly completed Biodiversity Trail beneath towering trees decorated with hanging orchids and new plantings lining the trail. The celebration began as local school children formed a giant "50," which was captured with aerial photography.

Some 400 people gathered in McBryde Garden as our President and CEO Chipper Wichman was joined by the Garden's new Chairman of the Board Tom Hewitt and visiting dignitaries Kaua'i Mayor Bernard Carvalho and Irene Hirano, the wife of the late Sen. Daniel Inouye, a life-long friend and supporter of the Garden.

After introducing a scenic lookout named in honor off Sen. Inouye, Chipper led all in attendance along the first public walk down the new trail to an expansive part of the garden for a celebratory outdoor lunch, speeches, and "50th birthday" cake.





SCIENCE

alf a century ago, after a decades-long effort by like-minded individuals who sought the creation of a national tropical botanical garden, our organization was established on August 19, 1964, when President Lyndon Johnson signed our Congressional Charter into law in Washington, DC. As such it was fitting that we chose to hold our autumn Board of Trustees meeting in the nation's capital. In recognition of this momentous year, and with the goal of bringing together the leading figures in science, conservation, and botanical gardens to discuss the planet's most urgent environmental, cultural, and hunger-related challenges, we organized "Agents of Change: Botanic Gardens in the 21st Century," a one-day international symposium that followed our Board of Trustees meetings in Washington.

"Agents of Change" was presented in partnership with the Department of Botany, Smithsonian Museum of Natural History, bringing together two dozen speakers to discuss four key topics:

- Conserving plants in a changing world;
- How to feed a global population of 9 billion;
- · Biocultural conservation; and
- · Operational sustainability of botanical gardens.

In addition to our staff scientists, the symposium featured respected leaders from esteemed organizations such as the Royal Botanic Gardens, Kew, the Royal Botanic Garden Edinburgh, the Botanical Research Institute of Texas, the Chicago Botanic Garden, the Smithsonian National Museum of Natural History, and others.

Dr. Peter Raven and Professor Sir Ghillean Prance, FRS, presented the symposium's opening and closing remarks, while Sir Tim Smit, KBE, co-founder of the United Kingdom's Eden Project, presented the keynote address.

The symposium was followed by an NTBGhosted dinner that included a talk by New York Times columnist Thomas L. Friedman on what he had learned about geopolitics and economics from nature and the environment.





SCULPTURE

s we celebrated all year, we also actively strived to reach new audiences with whom we can partner for the vital work ahead. We found one of the best ways to accomplish this was by connecting with our community through art. After we extended an invitation to renowned environmental artist Patrick Dougherty, we agreed on November for a three week artist-in-residency.

Known for his large-scale stick sculptures (some as big as a cottage), Dougherty has created over 250 such sculptures, or "stickworks" as he calls them, around the world. During his three-week stay Patrick worked daily with our staff and some 100 volunteers to build a fantastic circular structure with pillars, doorways, windows and a 25-foot-high dome that opens to a leafy canopy overhead.

In all, more than 1,000 hours of volunteer labor helped clear brush, collect material, and strip the leaves and small branches from dozens of truckloads of potentially invasive plants like ironwood, bamboo and eucalyptus that were growing on steep slopes and along the periphery of McBryde Garden.

The stickwork project proved to be an excellent way to introduce new people to the Garden, while providing the opportunity for our staff to interact in a refreshingly new setting, in a way that was cooperative, creative, and fun.

Dubbed "the Birthday Palace" in honor of our anniversary, the piece was completed using only sticks, branches, and saplings. Like Dougherty's other sculptures, it is expected to remain standing for one to two years to delight and inspire thousands.





As we begin our next 50 years, we invite you to get to know us better and join us in our effort to advance plant science, conservation, and education. We hope you will sign up for our "GoBotanical!" newsletter, like us on Facebook, follow us on Twitter, and see what we're up to on our YouTube page.

Even better, become a Garden member and learn how you can be a part of the vital work we do year in, year out. If you've never visited our gardens on Kaua'i, Maui, and in Florida, we hope you will do so this year. We believe there's nothing more important than protecting the world's tropical plants and the ecosystems that support them. With your support, we'll have another amazing 50 years!





NATIONAL TROPICAL BOTANICAL GARDEN

Celebrating 50 years of perpetuating the survival of plants, ecosystems, and cultural knowledge of tropical regions for the nation.





AUGUST 19, 1964 Charter from U.S. Congress Board of Trustee meet in

Washington, DC

1970Groundbreaking in Lawai Valley



1971
Garden Dedication
Overloking NTBG's first garden



Kahanu Garden (Maui)
Aquired land in east Maui



1976
Limahuli Garden (Kauaʻi)
Gift of land on Kauaʻi's north shore

1982 Headquarters in Kalaheo established



The Kampong (Florida)Historical property in
Florida gifted

1989Saving Hawaiian flora emphazised



1991
Allerton Garden (Kauaʻi)
NTBG assumes management
of former private estate



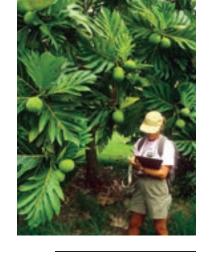
Limahuli Preserve (Kauaʻi)
Nearly 1,000 acres donated

Breadfruit I
Formed to s
preserve breadiversity

McBryde Garden (Kaua'i) First garden

is rededicated as McBryde Garden

2000



2003
Breadfruit Institute
Formed to study and preserve breadfruit diversity



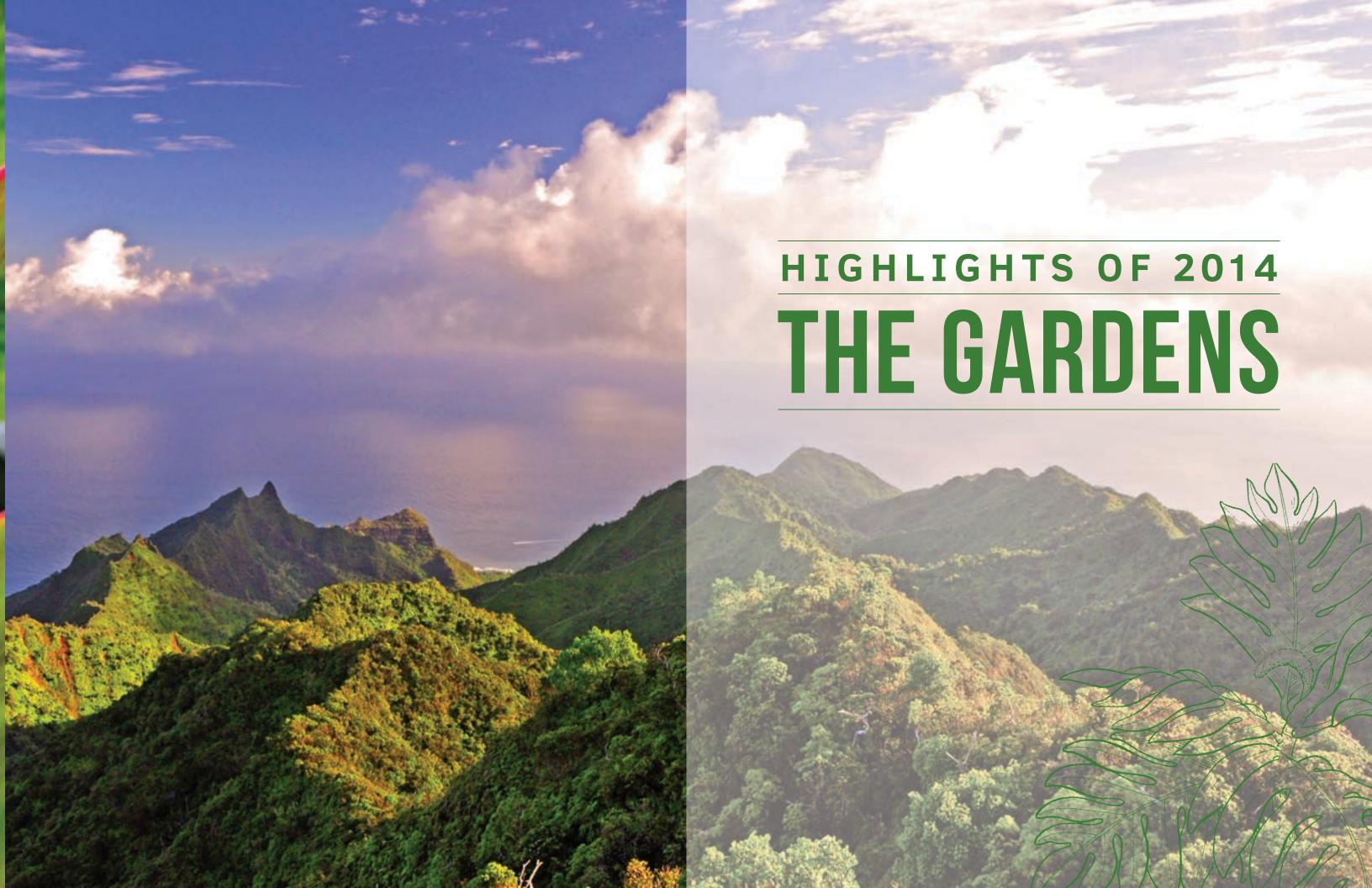
2008
Botanical Research Center
Fourth building in headquarters
complex LEED Gold

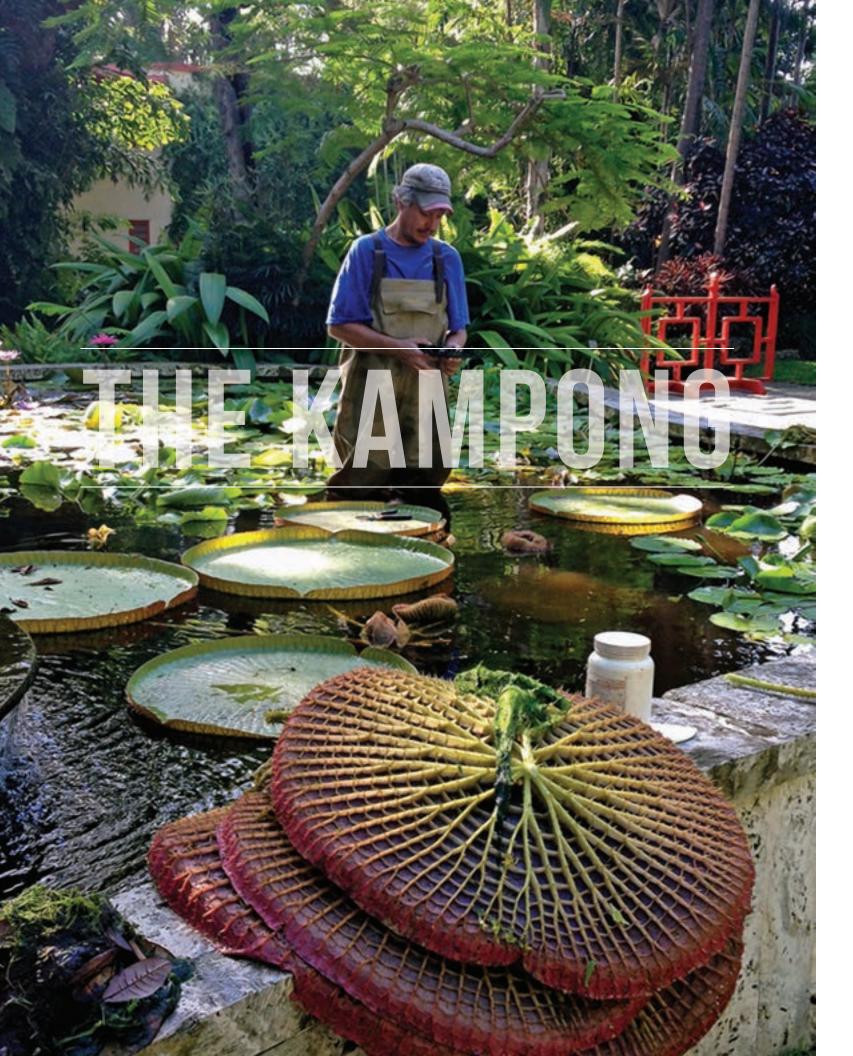


2013Lawai Kai Subzone created

1964 1974 1984 2004 2014

AUGUST 19, 2014
50th Anniversary
Opening of Biodiversity
Trail in McBryde Garden







he Kampong; the fifth garden of the NTBG network is located on the U.S. mainland, bordering Biscayne Bay in southeast Florida. Formerly the residence and private garden of noted plant explorer David Fairchild, the living collections at The Kampong reflect his personal interest for ornamental, edible, and ethnobotanical plants from Indo-Malaysia and the central and south Americas, with particular emphasis on fruit cultivars, flowering trees, and palms. This garden, with its diverse array of plants from the tropics and warm subtropics, is an exceptional setting for the study of tropical botany and horticulture. Facilities most recently added include a laboratory, education center, and dormitory. The Kampong's proximity to universities and horticultural institutions and agencies make it an ideal location to conduct high-leverage academic programs. The Kampong is listed on the National Register of Historic Places.

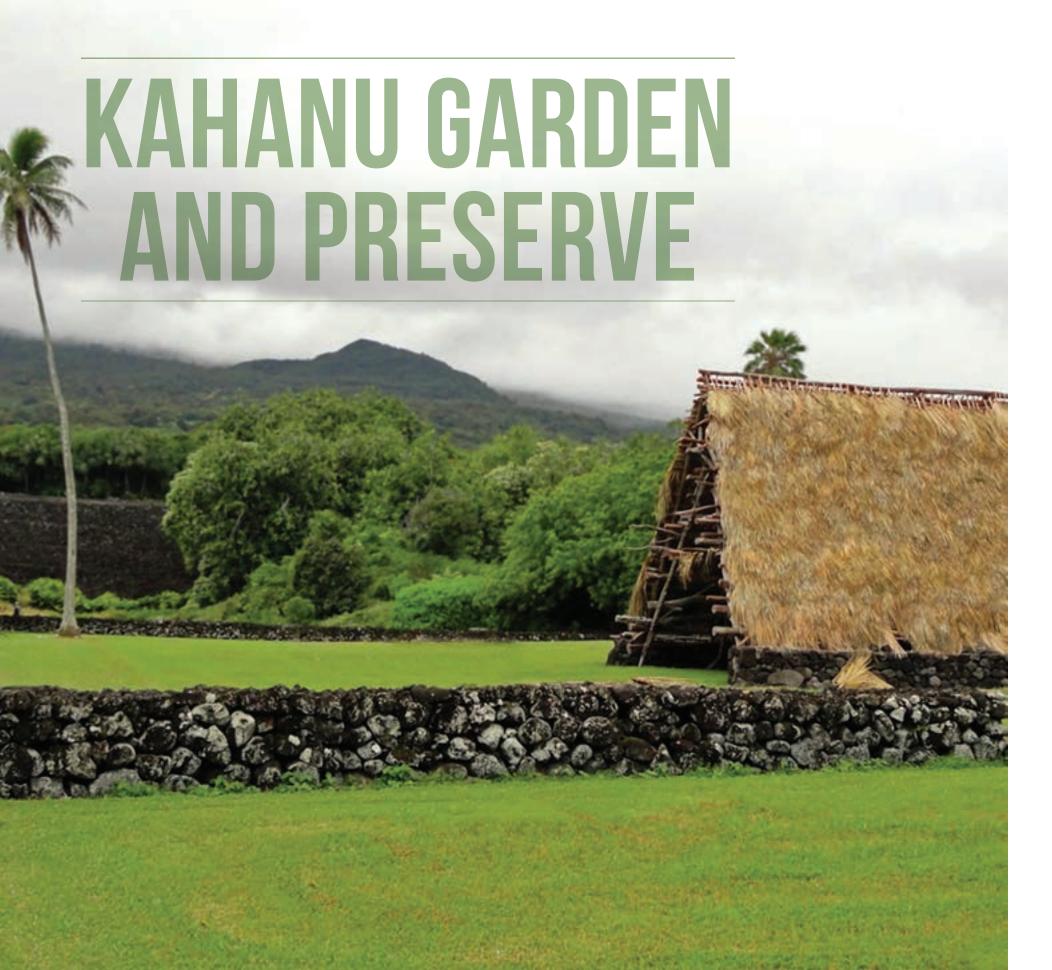
2014 HIGHLIGHTS:

- The Kampong hosted a number of new events in 2014. In April we co-hosted an evening of poetry and botanical foraging with the "O, Miami Poetry Festival". In May we opened Patricia Van Dalen's garden installation, *Natural Intersections*, supported by Miami Dade Cultural Affairs and FIU's Frost Museum of Art. In December The Kampong hosted a series of concerts and shadow puppet shows, *Under the Kampong Moon*, celebrating the culture of Bali, a part of the world deeply loved by Dr. Fairchild.
- Educational and scientific events were expanded. We co-hosted with FIU the long-running Tropical Botany course with Professor Walter Judd. In January we held the annual botanical illustration course with Sarah Roche of Wellesley College. The Barnyard program continues to serve around 15 children from Coconut Grove providing afterschool tuition and inspiration in a garden environment. During 2014 we hosted meetings for Conservation International and the Mohamed Bin Zayed Species Conservation Fund.
- The new Horticultural Advisory Committee, chaired by Dr. Michael Rosenberg, met twice with the mandate to support improvements in the collections and landscapes of The Kampong. The large baobab tree was re-strapped and tree pruning completed for 45 trees. The invasive mangrove, *Bruguiera* gymnorhiza, was eradicated from the mangrove preserve. With Craig Morrell of Pinecrest Gardens and Harrell's LLC. a program of plant feeding was initiated. Plant introduction was up for 2014 with 155 new introductions compared with only 23 in 2013. Currently The Kampong holds 1,355 taxa of plants representing 588 genera and 151 plant families.

- The Kampong management committee met three times to coordinate activities and prepare for the initiation of the International Center for Tropical Botany (ICTB.) The ICTB's creation was approved by the State University system of Florida in November. Kampong Board of Governors members met and interviewed candidates for the ICTB director. Dr. Chris Baraloto was selected, a rainforest botanist currently working in French Guyana.
- A needs analysis was completed to identify priority repairs for the house. We raised over \$31,000 for repairs in the annual campaign and received grant support for repairs from Dept. of State Viva Florida. Priority repairs include roof repairs, guttering, windows, installing an elevator to the Tyson Terrace, and new ADA compliant washrooms. In July 2014 a leak damaged some books in the Kampong library; three books were sent for repair by Etherington Conservation services.
- During 2014, 60 volunteers supported our work by leading tours, assisting in the garden, and contributing to special projects.









KAHANU GARDEN: Located on the island of Maui, this garden is a place where the living collections converge with a living culture. The focus at this garden is Pacific Island ethnobotany – plants used by the people of Polynesia, Micronesia, and Melanesia. Here one learns the cultural relationships between these people and the plants that were transported around the Pacific in ancient voyaging canoes. Kahanu is home to Pi'ilanihale, a massive lava-rock structure that is believed to be the largest ancient place of worship (heiau) in Polynesia. This awe-inspiring cultural site is registered as a National Historic Landmark.

KAHANU PRESERVE: Bordering Kahanu Garden is this roughly 80-acre preserve, which contains some of the last high-quality coastal-Pandanus ecosystems in the state, as well as ancient cultural sites. Management of this area concentrates on the removal of invasive tree species, which have the ability to degrade this valuable plant community.



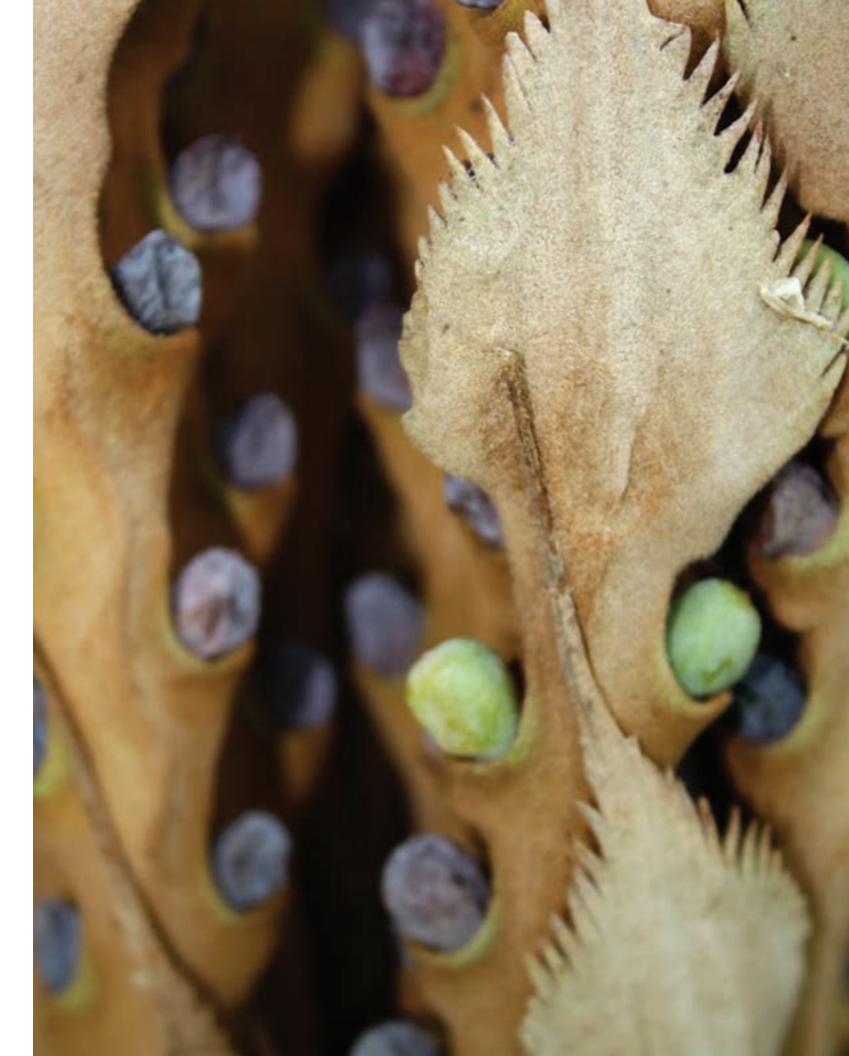
2014 HIGHLIGHTS:

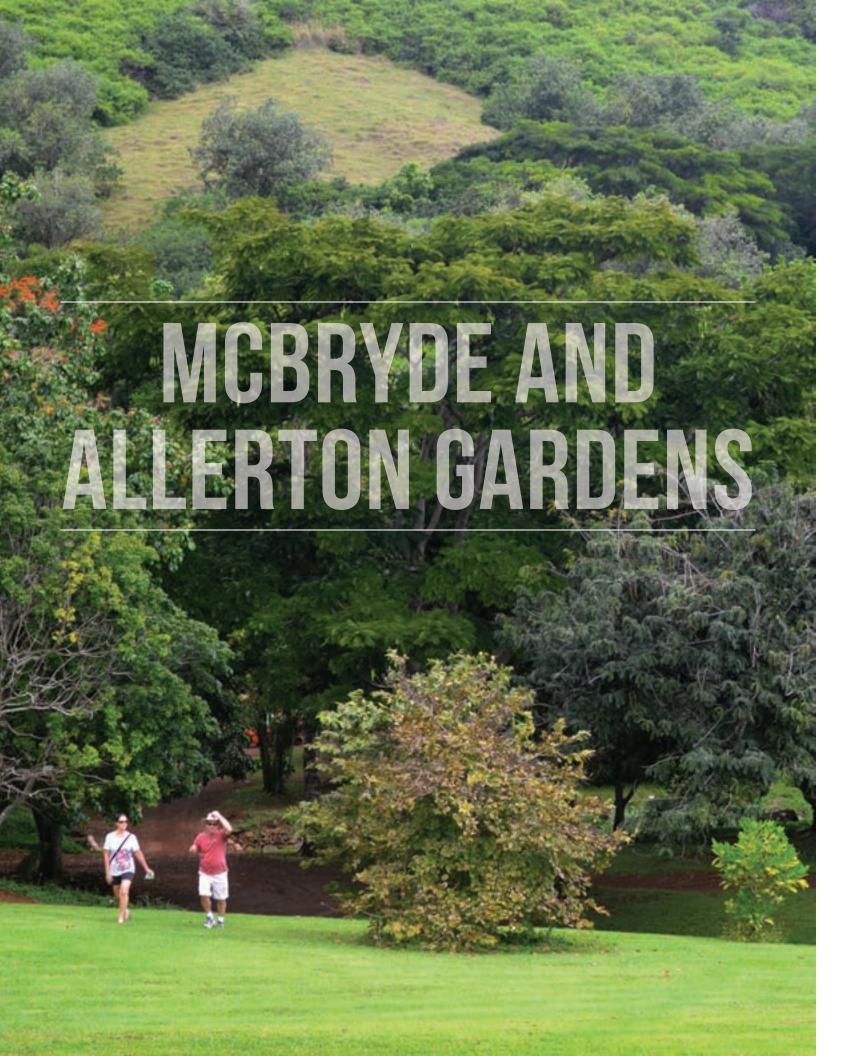
- In 2014 Kahanu Garden had an average of 85 visitors per month, which is an increase of 10% over last year. We attribute this increase to our steady hours of operation and our presence on social media sites, such as Facebook (Kahanu Garden), TripAdvisor.com, and the newest travel review site Gogobot.com.
- The summer of 2014 was by far our most successful Kulia I Ka Pono Summer enrichment program. It was our 6th year of hosting 150 ninth and tenth grade students from Kamehameha Schools. Each year the program runs more smoothly, and features an improved curriculum. The students leave with knowledge in leadership traits and respect for proper stewardship of the land, plants, and overall Hawaiian culture that Hana has in such unlimited abundance. This program focuses on the agricultural practices of growing, harvesting, and identifying traditional ethnobotanical plants such as sweet potato, taro, and breadfruit.
- Our Mahele Farm project at Kahanu Garden has bloomed and matured into a true community farm. We have weekly school groups working and learning alongside a dedicated volunteer group, and four full-time staff members. Through our participation, Kahanu Garden has been exposed to new composting ideas and overall plant health practices. By participating in the community sharing of equipment and sharing of labor for wood chipping projects, etc., Kahanu has had a continuous positive presence in the Hana community.
- We are continuing to expand the size of our planting areas on the grounds of Kahanu Garden. We are defining the trails directing the visitors around the coconut collection, enlarging the size of our coastal garden, and improving the plantings in our canoe garden. All of this is part of our desire to enhance the visitors' experiences at Kahanu Garden.

66 ...I have seen overgrown jungle become a source of food, and grassy strips of school lawn become opportunities for education. 99

- IAN COLE







ALLERTON GARDEN: A masterwork of landscape design created by Robert and John Gregg Allerton, Lawa'i Kai, as they called it, lies along the Lawa'i Valley coastline and serves as the majestic public entrance for the McBryde and Allerton gardens. Once a retreat of Hawai'i's Queen Emma, the property was acquired by the Allertons in the late 1930s. World travelers, the Allertons brought back unique tropical plants and European and Asian statuary and artifacts, and created a garden paradise. The harmony of Robert's artistic talents and John Gregg's architectural skills resulted in a living painting. Outdoor "rooms" were created with walls of plants surrounding gravity-fed pools and fountains. The meandering and peaceful Lawa'i Stream enters the Allerton Garden at its border with the McBryde Garden and flows through the garden toward the sea into a protected bay.

MCBRYDE GARDEN: NTBG's flagship garden, this 200-acre garden is situated in the picturesque Lawa'i Valley on the South shore of Kaua'i. The garden is named for the descendants of the family that once cultivated sugar cane in the valley. McBryde is a veritable "Noah's Ark" for tropical plants; the world's largest assemblage of native Hawaiian plants, including endangered and extinct-in-the-wild species, are sheltered in the upper end of the valley. Ethnobotanical plants (plants used by indigenous people) of Polynesian origin form the Canoe Garden. Living collections include significant groupings of rare palms, Rubiaceae, heliconias and gingers, Pacific Island endemics, and flowering trees. NTBG's state-of-the-art conservation and nursery facilities are located here, just down the valley from the herbarium, research library, and laboratories at the headquarters campus.

LAWA'I PRESERVE: Located on the lands above the waterfall in the McBryde Garden near the southern coast of Kaua'i is the nearly 50-acre Lawa'i Preserve. This area contains pasture lands and a riparian zone that was never developed by the plantations when they farmed sugar cane and pineapple in the Lawa'i Valley. As a result, it still contains ancient archaeological sites as well as a riparian plant community dominated by Polynesian-introduced plants. Management of this area is minimal and focuses on the use of cattle to keep it from being overrun with invasive species.

THE SOUTHSHORE VISITOR CENTER is located near the Spouting Horn state park near Poipu. This beautiful ten-acre site is the gateway for visitors to the two Southshore gardens and it contains a series of teaser garden displays to tempt visitors into purchasing a tour into the Allerton and McBryde gardens. The Visitor Centre contains all visitor amenities for the Southshore Gardens such as: restrooms, gift shop, and ticket sales. It also includes an event meadow which is a popular area for weddings, private functions and public events such as the Christmas craft fair. All tours emanate from this important area.





2014 HIGHLIGHTS:

- A new Manifesto. The NTBG 50th Year was amazing for our two South shore Gardens. We initiated a process that will fundamentally change the organization for the future and introduced a business planning process that began to deliver significant results by yearend. The process began by bringing the entire staff together, from all gardens, for a full day devoted to creating an environment conducive to navigating transition. At the end of the day, the team collaborated on writing the following manifesto:
- » NTBG is a dedicated 'ohana, inspiring cultural connections to plants through botanical diversity, and at our best we improve our world by inspired stewardship, delivering education research and conservation, which are the tools for a resilient future.
- » We're unique because of the plant collections at our diverse locations that support our passionate educators in fulfilling our mission. Without us the world will lose educational opportunities, beautiful natural resources, precious plants, and passionate knowledgeable people.
- » We bring with us a team of people who communicate our plant knowledge with creativity and lots of aloha. We have already made an impact by preserving plants, educating and inspiring in beautiful and amazing places, and we are driven by a passionate love for plants 'ohana and 'aina. To learn and share is our responsibility and pride.
- » Our vision is to continue to be a sustainable leader in education, community, and culture, with a world class staff of conservation leaders. To maintain this we need to continue providing staff with education opportunities for growth in the areas of leadership, communication, fundraising and knowledge of plants and technical skills.
- Business Plan. A two-year business plan was initiated that focused on tactical investment designed to address barriers to engagement. Investment included:
- » Fixing existing infrastructure physical and operational
- » Investing in new infrastructure
 - McBryde renewal project: Biodiversity Trail and Food for Thought Hub
 - Enlargement of the Visitor Center

...This is where I share my knowledge about medicinal plants with Hawaiian schools and visitors, make imu (traditional Hawaiian earth oven) for Garden events, and enjoy work with all the staff like a team.

- RICHARD KANAHELE

10,000 visitors experienced the Biodiversity trail in 2014

50,000

\$265,000

• Major capital improvements: New roads and road resurfacing were accomplished along with the completion of the Biodiversity Trail and Food For Thought hub. A 100-year-old compacted road was turned into an ADA-accessible trail beginning in an 80-foot mist tunnel representing beginning of time, 450 million-years-ago when very simple plants - mosses, algae, lichens - moved from water to land. The trail moves visitors forward in time to witness how plant diversity increases, plants develop vascular systems, the ability to reproduce with seed, the advent of woody plants, and then the explosion of flowering plants and an orchid display. The beauty of the orchid experience blends into the Food for Thought hub, which includes restrooms, a tram stop, snack shack, and views of an edible landscape.

- The Biodiversity Trail is the first piece of ADA-compliant infrastructure we have in the garden. Our access specialist, Christina Pilkington, said "the trail was the best example of accessible infrastructure she has ever seen." More than 10,000 visitors experienced the Biodiversity Trail in 2014, and in 2015 this figure is set to double.
- Additionally, the island has been abuzz with people talking about NTBG. We became newsworthy, and by increasing tour capacity our numbers and yield have been strong.
- Visitor numbers were stable at around 50,000, but revenue increased by \$265,000. We gained confidence in our ability to deliver corporate events, incentive group events, weddings and other site rentals.
- 2014 has been a spectacular year and has set the foundation for 2015 to become an even more amazing year for NTBG!





Limahuli Garden: Surrounded by ancient peaks on the wetter North shore of Kaua'i is Limahuli Garden. This site was once a Hawaiian ahupua'a, an ancient land division system that incorporated natural resources from the mountains to the sea. The valley encompasses three distinct ecological zones and contains a wide range of habitats for growing native plants. In addition to indigenous plants, the collections include Polynesian and modern introduced plants, demonstrating the invasive nature of introduced species on native plant communities. Within the garden's boundaries are ancient agricultural terraces, created by the Polynesians nearly 1,000 years ago.

Limahuli Preserve: This nearly 1,000-acre preserve is located on the northern part of Kaua'i in the Limahuli Valley. This isolated area is surrounded on three sides by precipitous ridges 2,000 feet high with three separate ecological zones, numerous endangered species, and many ancient Hawaiian archaeological sites. NTBG has created two distinct management areas: the Upper Preserve, a remote hanging valley reaching 3,300 feet at its highest point that requires the use of helicopters for access, and the Lower Preserve, bordered by an 800-foot waterfall emanating from the Upper Preserve on the south and the interior edge of the public garden on the north. In 2009 NTBG completed the construction of a fence along five miles of the ridgeline that will exclude feral ungulates (pigs and goats) from this pristine area. Efforts in the Lower Preserve have been directed at restoring native forests from tree canopy down to ferns and other groundcovers.

2014 HIGHLIGHTS:

- We have made great strides in several key areas both in the Garden and in the Preserve, as well as our community-based initiatives. Limahuli continues to be a place that grows both plants and people. Our entire team has grown more professional, and we enjoy a cohesive and positive working environment.
- Our tour program had a stellar year due in large part to newly invested energy into the program. A new docent training series, part of our revamped docent education program, was completed along with a new marketing outreach initiative. As a result, our numbers for guided tours were the highest they've been since 2006. We've also completed a remodeling of the Visitor Center's interior, and with more local merchandise in our inventory, our sales have never been higher.
- Conservation work at Limahuli continues to be recognized as cutting edge. In Upper Limahuli Preserve we are having more success than before with both endangered plants and birds. We have rediscovered species previously thought to be extinct in our valley, and reintroduced others that were known to once thrive here. In Lower Limahuli Preserve we have initiated the construction of an ungulate fence to protect more than 60 acres of remnant forest and restored areas from feral pigs.

We also continued to out-plant several species of some of the most endangered plants in the world. Finally, a major research project in collaboration with ecologists from University of Hawai'i at Mānoa – funded by the National Science Foundation – has completed its first year. The goal of the project is to explore how communities are adapting their resource management under the context of global climate change. Preliminary results of this research will be reported in the next annual report.

- On the community front, we have resurrected the indigenous mapping initiative that was originally started in the late 1990s. One of the best products of the original initiative, a reef-name map of our coastline, was updated with additional place names (it now documents more than 60) and was founded on a more recent satellite photograph. This revived initiative also produced a new map depicting the traditional names for the peaks and ridges along the western ridgeline of Limahuli valley, which stands as the ancient border between our community and the next.
- With all the advances we made in 2014 we have both good momentum and direction heading into 2015.

...I'm really grateful for the opportunity to help conserve plants for our future world. I love plants because they're essential to life, and life is beautiful. 99

- KAVA VALE







2014 HIGHLIGHTS:

- Art Exhibitions. Two art exhibitions were held in the Botanical Research Center (BRC) as part of NTBG's 50th Anniversary celebration year, providing an opportunity for a new audience to be introduced to the BRC. "Voyage of Discovery," featuring 30 selected prints from NTBG's collection of the Banks Florilegium was presented first, followed by a collection of Marian Berger's paintings of extant Hawaiian birds and native plants. Together these exhibits brought in nearly 2,000 visitors and thousands of dollars in donations.
- Seed banking. NTBG's seed banking operations have been relocated into the BRC, a move undertaken to consolidate science and conservation activities under one roof. Bringing our related science and conservation work into the BRC increases opportunities for collaboration and promotion of NTBG's efforts to save Hawai'i's vanishing flora
- Merwin Palm Collection. Headed by Dr. David Lorence, NTBG staff concluded a project to identify, map, and permanently tag all the palms in the Merwin Conservancy's palm collection in Ha'ikū, Maui. A total of 2,741 palms were identified with assistance from world palm specialist John Dransfield (Royal Botanic Gardens, Kew), permanent anodized aluminum tags with names and identification numbers were attached, a database and high accuracy maps were produced, and management recommendations were made for the future of the collection.
- Herbarium Digitization Project. NTBG's herbarium (a collection of dried, pressed plant specimens) grew by 1,791 specimens last year and currently holds over 72,000 vouchers. This was the third and final year of a digitization grant from the National Science Foundation (NSF) to the Consortium of Pacific Herbaria (CPH) of which NTBG is a participant. This three-year collaborative grant with Bishop Museum, The University of Hawai'i at Manoa, and eight other Pacific herbaria provided essential resources enabling NTBG to process our unmounted specimen backlog. The databasing and barcoding of 43,500 specimens plus the photographing of 33,700 specimens was accomplished, making these data available worldwide on the NTBG and CPH websites.
- IMLS slide Digitization. A two-year project funded by the Institute of Museum and Library Services (IMLS) was completed in 2014. Approximately 12,000 unprocessed images including 7,200 photographic slides and 4,800 digital camera images were processed into NTBG's Digital Asset Management System, making the images available publicly on the collaborative Smithsonian Institution/NTBG Pacific Islands Biodiversity website as part of three projects for the floras Hawai'i, the Marquesas Islands, and Micronesia.



2014 HIGHLIGHTS: (continued)

- Taxonomy, Systematics, Floristics, and Fieldwork. Ken Wood has made several new county island records, rediscovered and mapped populations of several rare and presumed extinct species, including the rare *Lysimachia venosa*, recently rediscovered near Mt. Waiale'ale after over a century. Steve Perlman and Maui Plant Extinction Prevention (PEP) collaborators Hank Oppenheimer and Keahi Bustamente discovered a new *Hibiscadelphus* (meaning brother of Hibiscus) species on West Maui in 2012. Two healthy populations totaling nearly 100 plants of the new species, Hibiscadelphus stellatus (meaning star-like) were located. The discoverers published an article describing and validating the new species name in the online journal PhytoKeys in 2014.
- Marquesas Flora. The three final treatments requiring generic revisions have been completed and published in 2014 by Dave Lorence, Warren Wagner and John Clark. Revisions have brought to light eight Marquesas plant species new to science. Work is now focused on editing all text for inclusion in the website as well as the final print version of the flora, expected to be ready for publication in 2015.



...[NTBG] has provided a sense of purpose and pride that comes with serving the place and community where I was born and grew up; helping to preserve a botanical heritage that is completely unique, breathtakingly beautiful, and, at the same time, disappearing... **99**

- NATALIA TANGALIN





ince the early 1970s, NTBG has assembled the largest and most extensive breadfruit collection in the world through field expeditions to more than 50 Pacific Islands and collections from the Seychelles, Indonesia, and the Philippines. The collection is maintained at NTBG's Kahanu Garden on Maui and the three Kaua'i gardens, with more than 120 cultivars (varieties) represented, some of which are now extinct on their native islands.

We have a well-managed, world-class conservation collection of 120 breadfruit varieties, an active and dynamic research program, a productive outreach and education program, and, through myriad partnerships, are planting thousands of breadfruit trees throughout the tropics.

2014 HIGHLIGHTS:

· Global Hunger Initiative

More than 54,000 breadfruit trees have been delivered to 31 countries since the launch of our Global Hunger Initiative in 2009. Six countries received breadfruit trees for the first time in 2014: Bahamas. Barbados, Samoa, Republic of the Marshall Islands, Rwanda, and Zambia.

We wrapped up Year 2 of our "Plant a Tree of Life – Grow 'Ulu project," funded by the Ceres Trust, distributing 5,715 breadfruit trees - 16% more trees than in Year 1– of four varieties. More than 70 organizations helped us provide 3,500 trees to recipients throughout Hawaii to plant in their yards, communities, and farms. We also expanded the project internationally for the first time and distributed 2,215 trees to Liberia, Haiti, American Samoa, Samoa, and Zambia as part of this project.

Conservation & Horticulture

An agroforestry buffer zone adjacent to the breadfruit collection at Kahanu Garden was created with funding from the **USDA Natural Resources Conservation** Service as part of a program for conservation practices that improve soil, water, plant, animal, air and related resources on agricultural land. Certified arborists pruned 26 breadfruit trees at McBryde Garden and Kahanu Garden to improve their overall health, make fruit harvesting easier, and reduce risk to staff and visitors.



...Not only is NTBG conserving an important Pacific heritage plant, it is now positioned to help improve the lives of people throughout the tropics. 99

- DIANE RAGONE

Conservation & Research

- Hundreds of breadfruit shoots of rare cultivars and ones selected for distribution through the Global Hunger Initiative were sent from the Kahanu Garden Breadfruit Collection to University of British Colombia Okanagan (UBCO) for micropropagation research.
- The salt-tolerant Toneno cultivar was successfully cultured for the first time in 2014 by Dr. Murch's team at UBCO. Protocols for mass propagation and distribution by our horticultural partner Cultivaris/Global Breadfruit are now underway.
- The team created "Nutrition Facts" labels for generic breadfruit flour and specific labels for each of the cultivars that are commercially available from Global Breadfruit, essential for development and marketing of products made with breadfruit flour.
- Two breadfruit research orchards were planted, at EARTH University in Costa Rica and Kauai Community College, to answer agronomic questions such as effect of different fertilizers, organic products, cover crops, and interplanting for optimal tree growth, health, and yield. The orchards will be studied and cared for by staff, faculty, students, and volunteers at both institutions.

Education and Outreach

- More than 500 people attended a series of "Breadfruit: Tree to Table" workshops on four Hawaiian Islands with our Ho'oulu ka 'Ulu project partners at the Hawaii Homegrown Food Network. On Hawaii Island, Oahu, Molokai, Palau and Guam, more than 300 people attended five different Breadfruit Institute (BFI) and partner-sponsored workshops that included valuable information on planting and tree care and interactive cooking demonstrations.
- The Breadfruit Institute was chosen by musician Jack Johnson's Johnson Ohana Charitable Foundation as a partner in the All At Once campaign. BFI was one of 12 Hawaii non- profits invited to have a booth at Jack's sold-out concert in Waikiki in August, and featured in the Non-profit Showcase on allatonce.org.
- The Breadfruit Production Guide: Recommended practices for growing, harvesting, and handling. The 2nd edition was published in February, and is available on Amazon.com, and as a downloadable PDF from project partner websites.



he Living Collections are at the very core of NTBG's mission. Intentionally designed to serve research, conservation, and educational needs, they are the botanical equivalent of the masterpieces displayed in museums of art, and involving that same level of curation and care. Botanical records are a critical component, containing the intimate details of provenance, distribution, population status, horticultural requirements, and other data.

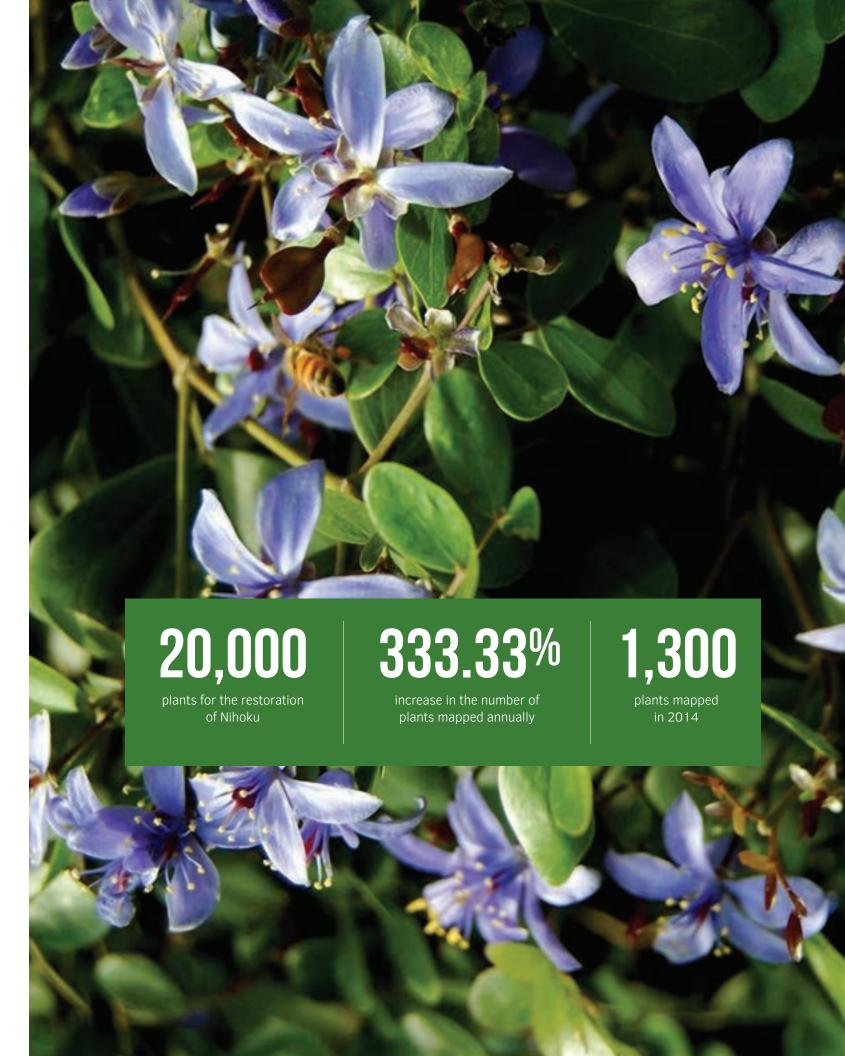


2014 HIGHLIGHTS:

- For the past year, we have been paying close attention the cycad collection in McBryde and Allerton Gardens. This is a large and important collection representing many endangered species. As a result of this special care, many cycads have produced new leaves and are reproductive. One particular cycad has produced a female cone for the first time since it was planted 21 years ago.
- Living Collections is partnering with Pacific Rim Conservation and the National Park Service in the restoration of Nihoku. an area at Kilauea Point that has had a predator proof-fence installed. NTBG is providing approximately 20,000 plants for the restoration and is offering plant consulting to the project as well.
- The feral pig exclusion fence project is ongoing and is a collaborative effort involving staff from all departments. The project was identified and deemed important in light of the damage feral pigs were causing to the gardens, including our important and rare native Hawaiian plant collections. The west side of the garden has been entirely fenced in from the main gate near the BRC down the valley to a cane haul road. The fence for the east side is being built in two parts and when completed will run from behind the BRC down to Four-House Canyon. The project, which is funded on a cost-share basis with the Natural Resources Conservation Service of USDA, has already reduced the number of pigs getting into the garden and damaging the living collections.
- Early in 2014, mapping McBryde's collections became possible again, after a 6-year hiatus, through a series of improvements in data management, collection, and processing. This was a collaborative, inter-departmental effort among Plant Records, IT, and GIS. The first step involved cleaning the existing data of errors and duplicates and developing new GIS tools to prevent future errors. Next, a Trimble GPS unit was permanently assigned to Plant Records, allowing mapping to take place concurrently with new plantings. Plant Records now independently uses Terrasync software and GPS Pathfinder Office to collect, import and post-process GPS points of the Living Collections for accuracy. After post-processing, points are exported to ArcGIS and appended to the master GIS dataset which is now linked to NTBG's Living Collections Database. Finally, there is an automated tool that takes all of the appended information from ArcGIS and inserts it nightly into NTBG's Living Collections Database. This allows queries for plants that have been mapped or not mapped. Since Plant Records now controls the entire mapping process, dataentry errors and mismatches are caught and fixed immediately. The development of these tools and processes has resulted in a 333.33% increase in the number of plants mapped annually. Roughly 1,300 plants were mapped in 2014 as compared to only 300 plants the previous year.

66 ...I cannot describe the feeling of joy it gives me to see those plants I babied as seeds or cuttings thriving in the middle of a well-maintained native forest. 99

- ASHLY TRASK





ducation is an integral part of NTBG's mission and has the power to open the world of discovery, science, conservation, and horticulture to people of all ages and interests. It is through this process of learning that lifelong connections are forged between people and their environment.

NTBG seeks to engage the community and promote public understanding of tropical plants and their ecosystems, as well as traditional knowledge of cultural practices, by providing a broad spectrum of unique learning opportunities – from courses designed for professionals, curricula for college undergraduate and graduate students, programs for schoolchildren of all ages, and workshops and lectures for the public.



Courses this year were a mixture of those generated by NTBG and those that were brought to the Garden. Outside programs delivered their curricula using the living collections and facility resources that NTBG offers. The latter are low impact and many generate revenue for NTBG via usage fees, such as fees for housing.

2014 HIGHLIGHTS:

- Botanical Illustration Workshop, Kaua'i. Botanical illustrator, author, and instructor Wendy Hollender returned to Kaua'i to once again conduct this very popular course. The offering was expanded in 2014 to include two backto-back two-week sessions. Twenty-two students participated and they had the option of participating in both sessions or portions thereof.
- Botanical Illustration Workshop, The Kampong.

This one-week session was taught at The Kampong by Sarah Roche, whose credentials include serving as the Education Co-Chair for the American Society of Botanical Artists.

· Garden as Classroom (GAC), Kaua'i. More than 900 schoolchildren on the island of Kaua'i came to the gardens in 2014 to study tropical plants. Exposing children at a young age to the importance of plants in their life generates a lifelong appreciation for the botanical world. Staff work hard to design the curriculum to closely match the content standards mandated by the Hawai'i Department of Education.

- · Science Teachers' Enrichment Program.
- STEP is a two-week program that enhances teachers' knowledge of current information about tropical biology and equips them with innovative techniques using an inquiry-based approach, thus inspiring greater student interest in science education. The course, led by Kaua'i Community College (KCC) Botany instructor Brian Yamamoto, is accredited by the University of Hawai'i and allows participating teachers to earn professional development credits. In 2014, there were seven participants including teachers from Kaua'i, Oregon, and Canada.
- · Kōkua 'Āina Youth Internship (KAYI), Kauaʻi.

During 2014 we had five interns who participated in our "green collar" career training program for youth.

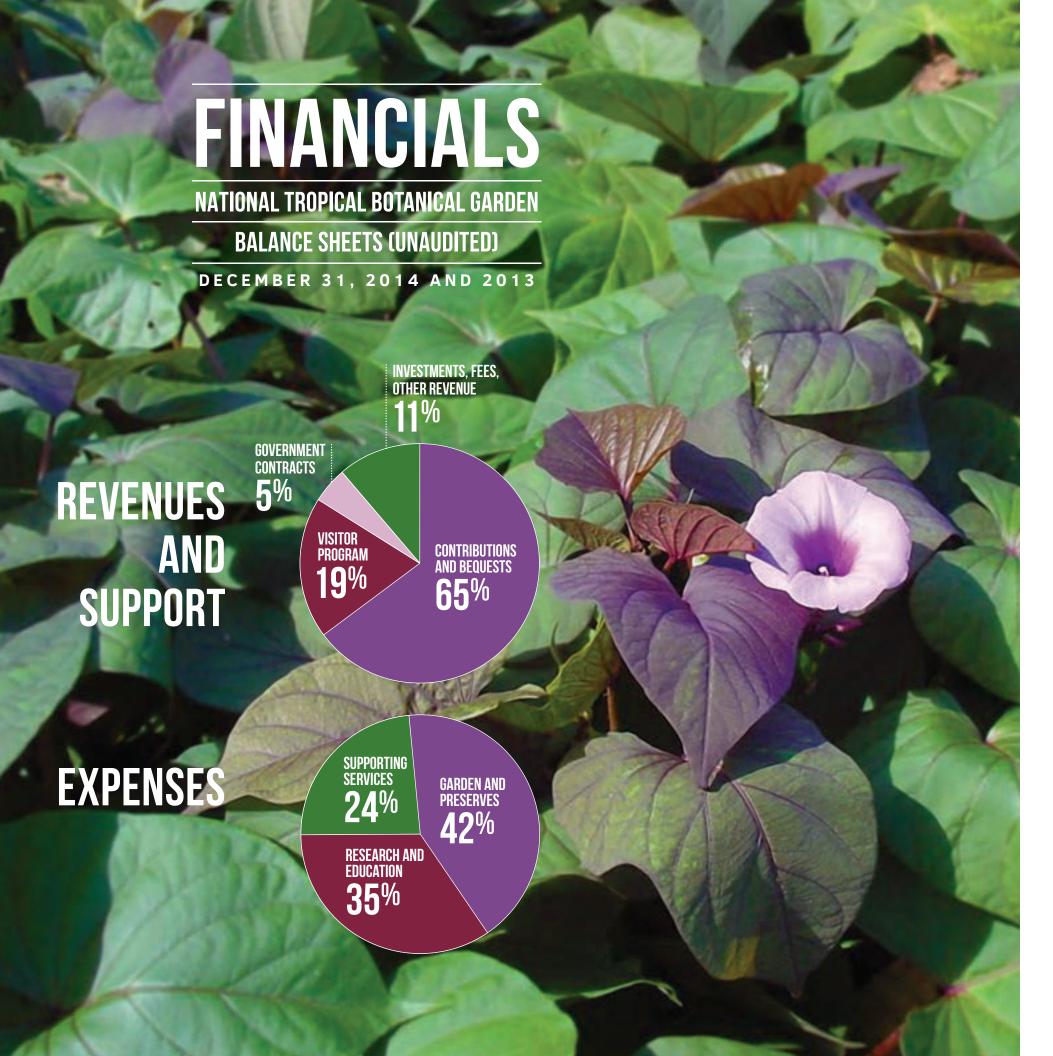


Horticultural Internship Program (HIP).

Seven young men and women joined NTBG's Internship program from London, Ohio, New York, Florida, Nebraska, Missouri, and California. They brought a variety of skills and knowledge along with a passion for tropical plants. HIP is NTBG's longestrunning course and this 12-week internship involves working and learning in a variety of areas; spending one week working and learning at Limahuli Garden & Preserve; one at Kahanu Garden on Maui; and ten weeks at McBryde and Allerton Gardens. This year one of our interns applied for and was hired as a new gardener in the McBryde Garden, beginning a "green career" as this internship is designed to facilitate.

Keiki Camp.

This very popular camp took place in the South Shore gardens in July of 2014. Fifty-five local youth and 23 volunteers participated in this one-week program. Campers spent a great deal of time exploring the gardens and participated in science, nature, and art activities. The Kaua'i Economic Development Board granted \$1,750 in camper scholarships. Global Algae Innovations donated supplies plus \$16,359 in staff time to plan and facilitate camp activities and science stations. A grant from the Atherton Foundation provided \$6,500 for supplies and operation costs. We have received a great deal of positive feedback from the community and many keiki are looking forward to camp next year



	2014	2013
Assets	\$ in 1,000s	\$ in 1,000s
ASSETS		
Cash and cash equivalents	\$2,326	\$1,144
Other current Assets	4,228	4,006
Fixed Assets	35,998	35,730
Assets held for investment	27,635	27,833
TOTAL ASSETS	\$70,187	\$68,713
LIABILITIES AND NET ASSETS		
Liabilities:		
Current Liabilities	\$ 803	\$ 814
Long-term liabilities	2,829	2,259
Net assets:		
Unrestricted	28,016	29,085
Temporarily restricted	12,096	9,913
Permanently restricted	26,443	26,642
TOTAL LIABILITIES AND NET ASSETS	\$ 70,187	\$ 68,713
Statement of Activities (Unaudited)		
Year ended December 31, 2014 and 2013		
	2014	2013
Assets	\$ in 1,000s	\$ in 1,000s
REVENUES AND SUPPORT	Ψ III 1,0000	ψ III 1,0003
Contributions and bequests	\$ 7,731	\$ 4,983
Visitor Program	2,278	2,076
Government Contracts	573	699
Investments, fees, other revenue	1,347	2,823
TOTAL REVENUES AND SUPPORT	\$ 11,929	\$ 10,581
EXPENSES		
Gardens and preserves	\$ 4,671	\$ 4,026
Research and Education	3,847	4,018
Supporting Services	2,629	2,319
TOTAL EXPENSES	\$ 11,147	\$ 10,363
CHANGE IN NET ASSETS	\$ 782	\$ 218





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The NTBG Council of Fellows was established in 1985 to involve the friends of the Garden in its development as a national resource. Fellows are invited to participate in the bi-annual Board of Trustees meetings, one held in Hawai'i in the spring and the other in the fall on the U.S. mainland. Also, Fellows have the opportunity to participate in specially arranged international travel programs that include visits to private and public gardens.

Annual Fellows dues begin at the \$1,500 level and continue up to the Chairman's Circle level with all revenue dedicated to Garden operations. Many Fellows become involved with the Garden's special programs and projects. The Council of Fellows has been instrumental in helping NTBG become one of the most important tropical botanical gardens in the world. The following list reflects all those who were active members of the Council of Fellows as of December 31, 2014. While every effort has been made to ensure the accuracy of information and spelling, please notify our Development Office at 808–332–7324 of any errors.

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GAIL PASTER Chevy Chase, Maryland

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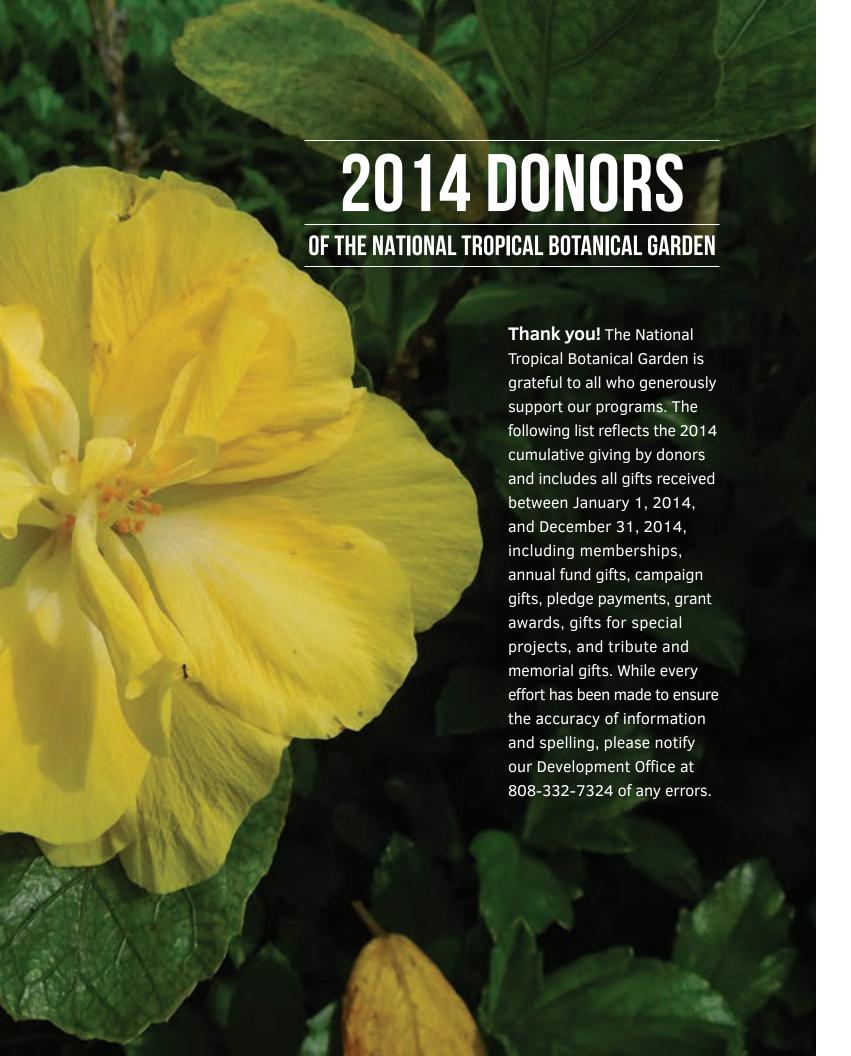
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